## **Patrick Ferry House Limited - Patrick Ferry House**

#### Introduction

This report records the results of a Certification Audit of a provider of aged residential care services against the Ngā paerewa Health and disability services standard (NZS8134:2021).

The audit has been conducted by BSI Group New Zealand Ltd, an auditing agency designated under section 32 of the Health and Disability Services (Safety) Act 2001, for submission to Manatū Hauora (the Ministry of Health).

The abbreviations used in this report are the same as those specified in section 0.4 of the Ngā paerewa Health and disability services standard (NZS8134:2021).

You can view a full copy of the standard on the Manatū Hauora website by clicking <a href="here">here</a>.

The specifics of this audit included:

**Legal entity:** Patrick Ferry House Limited

**Premises audited:** Patrick Ferry House

Services audited: Hospital services - Medical services; Hospital services - Geriatric services (excl. psychogeriatric); Rest

home care (excluding dementia care)

Dates of audit: Start date: 4 July 2024 End date: 5 July 2024

Proposed changes to current services (if any): None

Total beds occupied across all premises included in the audit on the first day of the audit: 66

# **Executive summary of the audit**

#### Introduction

This section contains a summary of the auditors' findings for this audit. The information is grouped into the six sections contained within the Ngā paerewa Health and disability services standard:

- ō tātou motika | our rights
- hunga mahi me te hanganga | workforce and structure
- ngā huarahi ki te oranga | pathways to wellbeing
- te aro ki te tangata me te taiao haumaru | person-centred and safe environment
- te kaupare pokenga me te kaitiakitanga patu huakita | infection prevention and antimicrobial stewardship
- here taratahi restraint and seclusion.

As well as auditors' written summary, indicators are included that highlight the provider's attainment against the subsection in each of the sections. The following table provides a key to how the indicators are arrived at.

#### Key to the indicators

| Indicator | Description   | Definition   |
|-----------|---|--|
|           | Includes commendable elements above the required levels of performance  | All subsections applicable to this service fully attained with some subsections exceeded |
|           | No short falls  | Subsections applicable to this service fully attained                                    |
|           | Some minor shortfalls but no major deficiencies and required levels of performance seem achievable without extensive extra activity | Some subsections applicable to this service partially attained and of low risk           |

| Indicator | Description  | Definition  |
|-----------|--|---|
|           | A number of shortfalls that require specific action to address                               | Some subsections applicable to this service partially attained and of medium or high risk and/or unattained and of low risk |
|           | Major shortfalls, significant action is needed to achieve the required levels of performance | Some subsections applicable to this service unattained and of moderate or high risk   |

#### General overview of the audit

Patrick Ferry House provides rest home, and hospital (medical and geriatric) levels of care for up to 74 residents. There were 66 residents on the days of audit. This certification audit was conducted against the Ngā Paerewa Health and Disability Services Standards 2021 and the contracts with the Health New Zealand Te Whatu Ora - Waitematā. The audit process included the review of policies and procedures, the review of residents and staff files, observations, interviews with residents, family, management, staff, and a general practitioner.

The hospital manager is appropriately qualified and experienced and is supported by a general manager, and clinical manager (registered nurse). There are quality systems and processes being implemented. Feedback from residents and families was very positive about the care and the services provided. An induction and in-service training programme are in place to provide staff with appropriate knowledge and skills to deliver care.

This certification audit identified a shortfall related to care planning and InterRAI assessment timeframes.

#### Ō tātou motika | Our rights

Includes 10 subsections that support an outcome where people receive safe services of an appropriate standard that comply with consumer rights legislation. Services are provided in a manner that is respectful of people's rights, facilitates informed choice, minimises harm, and upholds cultural and individual values and beliefs.



Patrick Ferry House provides an environment that supports resident rights and safe care. Staff demonstrated an understanding of residents' rights and obligations. There is a Māori and Pacific health plan. The service works to provide high-quality and effective services and care for residents.

Residents receive services in a manner that considers their dignity, privacy, and independence. Patrick Ferry House provides services and support to people in a way that is inclusive and respects their identity and their experiences. The service listens and respects the voices of the residents and effectively communicates with them about their choices. Care plans accommodate the choices of residents and/or their family/whānau. There is evidence that residents and family are kept informed. The rights of the resident and/or their family to make a complaint is understood, respected, and upheld by the service. Complaints processes are implemented, and complaints and concerns are actively managed and well-documented.

### Hunga mahi me te hanganga | Workforce and structure

Includes five subsections that support an outcome where people receive quality services through effective governance and a supported workforce.



The business plan includes a mission statement and operational objectives. The service has effective quality and risk management systems in place that take a risk-based approach, and these systems meet the needs of residents and their staff. Quality improvement projects are implemented. Internal audits, meetings, and collation of data were all documented as taking place as scheduled, with corrective actions as indicated.

There is a staffing and rostering policy. Human resources are managed in accordance with good employment practice. A role specific orientation programme and regular staff education and training are in place. The service ensures the collection, storage, and use of personal and health information of residents is secure, accessible, and confidential.

### Ngā huarahi ki te oranga | Pathways to wellbeing

Includes eight subsections that support an outcome where people participate in the development of their pathway to wellbeing, and receive timely assessment, followed by services that are planned, coordinated, and delivered in a manner that is tailored to their needs.

Some subsections applicable to this service partially attained and of medium or high risk and/or unattained and of low risk.

Residents are assessed before entry to the service to confirm their level of care. The nursing team is responsible for assessing, developing, and evaluating care plans. Care plans were individualised and based on the residents' assessed needs. Interventions were appropriate and evaluated.

Activities are planned to address the needs and interests of the residents as individuals and in group settings. Activity plans are completed in consultation with family/whanau, residents, and staff. Residents and family/whānau expressed satisfaction with the activity programme in place.

There is a medicine management system in place. The organisation uses an electronic system to prescribe and administer medications. The general practitioner is responsible for all medication reviews. Staff involved in medication administration are assessed as competent to do so.

The food service caters for residents' specific dietary likes and dislikes. Residents' nutritional requirements are met. Nutritional snacks are available for residents when required.

Residents are referred or transferred to other health services as required.

### Te aro ki te tangata me te taiao haumaru | Person-centred and safe environment

Includes two subsections that support an outcome where Health and disability services are provided in a safe environment appropriate to the age and needs of the people receiving services that facilitates independence and meets the needs of people with disabilities.

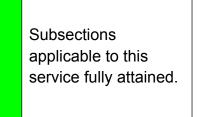


The facility meets residents' needs and is clean and well-maintained. A preventative maintenance programme is being implemented. A current building warrant of fitness is in place. Clinical equipment has been tested as required. External areas are accessible and safe, provide shade and seating, and meet the needs of people with disabilities. The facility vehicle has a current registration and warrant of fitness.

Appropriate emergency equipment and supplies are available. An approved evacuation scheme and fire drills are conducted six monthly. Staff members on duty on each shift hold current first aid certificates. Staff, residents, and family/whānau understand emergency and security arrangements. Hazards are identified, and appropriate interventions are implemented. Residents reported a timely staff response to call bells. Security is maintained.

# Te kaupare pokenga me te kaitiakitanga patu huakita | Infection prevention and antimicrobial stewardship

Includes five subsections that support an outcome where Health and disability service providers' infection prevention (IP) and antimicrobial stewardship (AMS) strategies define a clear vision and purpose, with quality of care, welfare, and safety at the centre. The IP and AMS programmes are up to date and informed by evidence and are an expression of a strategy that seeks to maximise quality of care and minimise infection risk and adverse effects from antibiotic use, such as antimicrobial resistance.

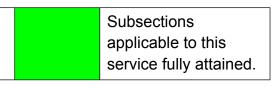


Infection prevention management systems are in place to minimise the risk of infection to consumers, service providers and visitors. The infection control programme is implemented and meets the needs of the organisation and provides information and resources to inform the service providers. Documentation evidenced that relevant infection control education is provided to all staff as part of their orientation and as part of the ongoing in-service education programme. Antimicrobial usage is monitored. The type of surveillance undertaken is appropriate to the size and complexity of the organisation. Standardised definitions are used for the identification and classification of infection events. Results of surveillance are acted upon, evaluated, and reported to relevant personnel in a timely manner. Pandemic response (including Covid-19) plans are in place and the service has access to personal protective equipment supplies. There have been three outbreaks (Covid-19) since the previous audit.

Chemicals are stored securely throughout the facility. Staff receive training and education to ensure safe and appropriate handling of waste and hazardous substances, there are documented processes in place, and incidents are reported in a timely manner. Fixtures, fittings, and flooring are appropriate and toilet/shower facilities are constructed for ease of cleaning. Documented policies and procedures for the cleaning and laundry services are implemented with appropriate monitoring systems in place to evaluate the effectiveness of these services.

#### Here taratahi | Restraint and seclusion

Includes four subsections that support outcomes where Services shall aim for a restraint and seclusion free environment, in which people's dignity and mana are maintained.



The service aims for a restraint free environment. This is supported by the governing body and policies and procedures. There were seven residents using restraints at the time of audit. A comprehensive assessment, approval, monitoring process, with regular reviews occurs for any restraint used. Staff demonstrated a sound knowledge and understanding of providing the least restrictive practice, de-escalation techniques and alternative interventions.

### **Summary of attainment**

The following table summarises the number of subsections and criteria audited and the ratings they were awarded.

| Attainment<br>Rating | Continuous<br>Improvement<br>(CI) | Fully Attained<br>(FA) | Partially<br>Attained<br>Negligible Risk<br>(PA Negligible) | Partially<br>Attained Low<br>Risk<br>(PA Low) | Partially<br>Attained<br>Moderate Risk<br>(PA Moderate) | Partially<br>Attained High<br>Risk<br>(PA High) | Partially<br>Attained Critical<br>Risk<br>(PA Critical) |
|----------------------|-----------------------------------|------------------------|---|---|---|---|---|
| Subsection           | 0                                 | 28                     | 0   | 0   | 1   | 0   | 0   |
| Criteria             | 0                                 | 175                    | 0   | 1   | 1   | 0   | 0   |

| Attainment<br>Rating | Unattained<br>Negligible Risk<br>(UA Negligible) | Unattained Low<br>Risk<br>(UA Low) | Unattained<br>Moderate Risk<br>(UA Moderate) | Unattained High<br>Risk<br>(UA High) | Unattained<br>Critical Risk<br>(UA Critical) |
|----------------------|--|------------------------------------|--|--------------------------------------|--|
| Subsection           | 0  | 0                                  | 0  | 0                                    | 0  |
| Criteria             | 0  | 0                                  | 0  | 0                                    | 0  |

# Attainment against the Ngā paerewa Health and disability services standard

The following table contains the results of all the subsections assessed by the auditors at this audit. Depending on the services they provide, not all subsections are relevant to all providers and not all subsections are assessed at every audit.

For more information on the standard, please click <u>here</u>.

For more information on the different types of audits and what they cover please click here.

| Subsection with desired outcome   | Attainment<br>Rating | Audit Evidence   |
|---|----------------------|--|
| Subsection 1.1: Pae ora healthy futures  Te Tiriti: Māori flourish and thrive in an environment that enables good health and wellbeing.  As service providers: We work collaboratively to embrace, support, and encourage a Māori worldview of health and provide high-quality, equitable, and effective services for Māori framed by Te Tiriti o Waitangi. | FA                   | A Māori Health Plan is documented for the service. This acknowledges the Te Tiriti O Waitangi as a founding document for New Zealand. The service does currently have residents who identify as Māori.  As part of staff training, Patrick Ferry House incorporate the Māori health strategy (He Korowai Oranga), and Te Whare Tapa Wha Māori Model of Health and wellbeing. They also discuss the importance of the Treaty of Waitangi and how the principles of partnership, protection and participation are enacted in the work with residents. Elements of this are woven through other training as appropriate. All staff have access to relevant Tikanga guidelines.  The service has links with local iwi through current staff members, with kaumatua and kuia being available to support the organisations cultural journey.  The service supports increasing Māori capacity by employing more Māori staff members. At the time of the audit there were Māori staff members. Staff members interviewed stated that they are supported in a culturally safe way and staff are encouraged to use both te reo Māori and relevant tikanga in their work with the residents as detailed |

in the Māori health plan and tikanga guidelines. Residents and whānau are involved in providing input into the resident's care planning, activities, and their dietary needs. Thirteen staff members interviewed; four healthcare assistants (HCAs), three registered nurses (RN), one cook, three domestic staff, a diversional therapist (DT), and one maintenance, described how care is based on the resident's individual values, beliefs, and preferences. Care plans included the physical, spiritual, family/whānau, and psychological health of the residents. Subsection 1.2: Ola manuia of Pacific peoples in Aotearoa Patrick Ferry House recognises the uniqueness of Pacific cultures FΑ and the importance of recognising that dignity and the sacredness of The people: Pacific peoples in Aotearoa are entitled to live and life are integral in the service delivery of Health and Disability enjoy good health and wellbeing. Services for Pacific people. There is a comprehensive Pacific Health Te Tiriti: Pacific peoples acknowledge the mana whenua of plan documented. This was developed in consultation with Pasifika Aotearoa as tuakana and commit to supporting them to achieve tino by a well-known external consultant within the aged care sector and rangatiratanga. implemented by the service. At the time of the audit, there were staff As service providers: We provide comprehensive and equitable who identified as Pasifika. health and disability services underpinned by Pacific worldviews and developed in collaboration with Pacific peoples for improved On the day of audit there were no Pasifika residents living at Patrick Ferry House. Ethnicity information and Pacific people's cultural health outcomes. beliefs and practices are identified during the admission process and entered into the residents' files. Whānau are encouraged to be present during the admission process and the service welcomes input from the resident and family when documenting the initial care plan. Individual cultural beliefs are documented in the activities profile, activities plan and care plan. The service is actively recruiting new staff. The hospital manager confirmed how they encourage and support any staff who identifies as Pasifika, beginning at the employment process. This was confirmed in interviews with staff who identified as Pasifika. Interviews with staff members, one rest home resident, six hospital residents, and five relatives (hospital level) identified that the service puts people using the services, whānau, and Patrick Ferry House community at the heart of their services. The service can consult with Pacific Island staff, and industry advisors who identify as Pasifika to

|   |    | access community links and continue to provide equitable employment opportunities for the Pasifika community.   |
|---|----|---|
| Subsection 1.3: My rights during service delivery  The People: My rights have meaningful effect through the actions and behaviours of others.  Te Tiriti:Service providers recognise Māori mana motuhake (self-determination).  As service providers: We provide services and support to people in                  | FA | The Health and Disability Commissioner's (HDC) Code of Health and Disability Services Consumers' Rights (the Code) is displayed in multiple locations. Details relating to the Code are included in the information that is provided to new residents and their family. The hospital manager, or clinical manager discusses aspects of the Code with residents and their whanau on admission. |
| a way that upholds their rights and complies with legal requirements.   |    | Discussions relating to the Code are also held during the monthly resident/whānau meetings. All residents and whānau interviewed reported that the residents' rights are being upheld by the service. Interactions observed between staff and residents during the audit were respectful.   |
|   |    | Information about the Nationwide Health and Disability Advocacy Service and the resident advocacy is available at the entrance to the facility and in the entry pack of information provided to residents and their family/whanau. There are links to spiritual support through local churches. Church services are held regularly.   |
|   |    | Staff receive education in relation to the Code at orientation and through the education and training programme which includes (but is not limited to) understanding the role of advocacy services. Advocacy services are linked to the complaints process.   |
|   |    | The service recognises Māori mana motuhake: self-determination, independence, sovereignty, authority, as evidenced in their Māori health plan and through interviews with management and staff.   |
| Subsection 1.4: I am treated with respect  The People: I can be who I am when I am treated with dignity and respect.  Te Tiriti: Service providers commit to Māori mana motuhake.  As service providers: We provide services and support to people in a way that is inclusive and respects their identity and their | FA | Staff members interviewed described how they support residents in their choices. Residents interviewed stated they had choice and examples were provided. Residents are supported to make decisions about whether they would like family/whānau members to be involved in their care or other forms of support.  The service's annual training plan demonstrates training that is             |

| experiences.  |    | responsive to the diverse needs of people across the service. It was observed that residents are treated with dignity and respect. Satisfaction surveys completed most recently in January 2024 confirmed that residents and families are treated with respect. This was also confirmed during interviews with residents and families.  A sexuality and intimacy policy is in place and is supported through staff training. Staff interviewed stated they respect each resident's right to have space for intimate relationships. Staff were observed to use person-centred and respectful language with residents. Residents and families interviewed were positive about the service in relation to their values and beliefs being considered and met. Privacy is ensured and independence is encouraged. Residents' files and care plans identified residents' preferred names. Values and beliefs information is gathered on admission with relative's involvement and is integrated into the residents' care plans. The service promotes te reo Māori and tikanga Māori through all their activities. There is signage in te reo Māori in various locations throughout the facility. Te reo Māori is reinforced by those staff who are able to speak/understand te reo Māori. Māori cultural days are celebrated and include Matariki and Māori language week.  All staff attend specific cultural training that covers Te Tiriti o Waitangi, tikanga Māori and health equity from a Māori perspective, and complete a cultural competency in order to build knowledge and awareness about the importance of addressing accessibility barriers. The service works alongside tāngata whaikaha and supports them to participate in individual activities of their choice including supporting them with te ao Māori. |
|---|----|--|
| Subsection 1.5: I am protected from abuse  The People: I feel safe and protected from abuse.  Te Tiriti: Service providers provide culturally and clinically safe services for Māori, so they feel safe and are protected from abuse.  As service providers: We ensure the people using our services are safe and protected from abuse. | FA | A staff code of conduct is discussed during the new employee's induction to the service with evidence of staff signing the code of conduct policy. This code of conduct policy addresses the elimination of discrimination, harassment, and bullying. All staff are held responsible for creating a positive, inclusive and a safe working environment. Staff are encouraged to address issues of racism and to recognise own bias. The service promotes a strengths-based and holistic model to ensure wellbeing outcomes for their Māori residents   |

is prioritised. Review of resident care plans identified goals of care included interventions to promote positive outcomes, and care staff interviewed confirmed an understanding of holistic care for all residents. Staff complete education during orientation and annually as per the training plan on how to identify abuse and neglect. Staff are educated on how to value the older person, showing them respect and dignity. Residents expressed that they have not witnessed any abuse or neglect, and said they are treated fairly, feel safe, are protected from abuse and neglect, and their property is respected. All residents and whānau interviewed confirmed that staff are very caring, supportive, and respectful. Police checks are completed as part of the employment process. The service implements a process to manage residents' comfort funds, such as sundry expenses. Professional boundaries are defined in job descriptions and are covered as part of orientation. All staff members interviewed confirmed their understanding of professional boundaries, including the boundaries of their role and responsibilities. FΑ Information regarding the service is provided to residents and Subsection 1.6: Effective communication occurs whānau on admission. Monthly resident meetings identify feedback The people: I feel listened to and that what I say is valued, and I from residents and consequent follow-up by the service. feel that all information exchanged contributes to enhancing my wellbeing. Policies and procedures relating to accident/incidents, complaints, Te Tiriti: Services are easy to access and navigate and give clear and open disclosure policy alert staff to their responsibility to notify and relevant health messages to Māori. whānau/next of kin of any accident/incident that occurs. Electronic As service providers: We listen and respect the voices of the people accident/incident forms have a section to indicate if next of kin have who use our services and effectively communicate with them about been informed (or not) of an accident/incident. This is also documented in the progress notes. Twelve accident/incident forms their choices. reviewed identified whānau/next of kin are kept informed, and this was confirmed through the interviews with whānau. An interpreter policy and contact details of interpreters is available. Interpreter services are used where indicated. At the time of the audit there were residents who could not speak and understand English. Healthcare assistants and the registered nurses interviewed described how they can assist residents who do not speak English

with interpreters or resources to communicate as the need arises. Non-subsidised residents are advised in writing of their eligibility and the process to become a subsidised resident should they wish to do so. The residents and next of kin are informed prior to entry of the scope of services and any items that are not covered by the agreement. The service communicates with other agencies that are involved with the resident, such as the hospice and Health New Zealand specialist services (e.g., physiotherapist, clinical nurse specialist for wound care, older adult mental health service, hospice nurse, speech language therapist and dietitian). The delivery of care includes a multidisciplinary team and residents/relatives provide consent and are communicated with regarding services involved. The clinical manager described an implemented a process around providing residents with time for discussion around care, time to consider decisions, and opportunity for further discussion, if required. There are policies around informed consent. Informed consent Subsection 1.7: I am informed and able to make choices FΑ processes were discussed with residents and family/whānau on The people: I know I will be asked for my views. My choices will be admission. Nine electronic resident files were reviewed and written respected when making decisions about my wellbeing. If my general consents sighted for outings, photographs, release of choices cannot be upheld. I will be provided with information that medical information, medication management and medical cares supports me to understand why. were included and signed as part of the admission process. Specific Te Tiriti: High-quality services are provided that are easy to access consent had been signed by resident or their EPOA for procedures and navigate. Providers give clear and relevant messages so that such as influenza, Covid vaccines and other clinical consent. individuals and whanau can effectively manage their own health, Discussions with all staff interviewed confirmed that they are familiar keep well, and live well. with the requirements to obtain informed consent for entering rooms As service providers: We provide people using our services or their and personal care. legal representatives with the information necessary to make informed decisions in accordance with their rights and their ability to The admission agreement is appropriately signed by the resident or the enduring power of attorney (EPOA). The service welcomes the exercise independence, choice, and control. involvement of family/whānau in decision making where the person receiving services wants them to be involved. Enduring power of attorney documentation is filed in the residents' electronic charts and is activated as applicable for residents assessed as incompetent to make an informed decision. Where EPOA had been activated a

medical certificate for incapacity was on file. An advance directive policy is in place. Advance directives for health care including resuscitation status had been completed by residents deemed to be competent. Where residents were deemed incompetent to make a resuscitation decision, the GP had made a medically indicated resuscitation decision. There was documented evidence of discussion with the EPOA. Discussion with family/whānau identified that the service actively involves them in decisions that affect their relative's lives. Discussions with the HCAs and RNs confirmed that staff understand the importance of obtaining informed consent for providing personal care and accessing residents' rooms. Training has been provided to staff around Code of Rights including informed consent. The service follows relevant best practice tikanga guidelines by incorporating and considering the residents' cultural identity when planning care. The RNs and the clinical manager have a good understanding of the organisational process to ensure Māori residents involved the family/whānau for collective decision making. Support services for Māori are available. FΑ Subsection 1.8: I have the right to complain The complaints procedure is provided to residents and relatives on entry to the service. The service maintains a record of all complaints, The people: I feel it is easy to make a complaint. When I complain I both verbal and written, in a complaint register. There have been no am taken seriously and receive a timely response. internal complaints in 2023 or 2024 year to date since the previous Te Tiriti: Māori and whānau are at the centre of the health and audit in February 2023. There has been one external complaint disability system, as active partners in improving the system and received in 2023 via the Health and Disability Commissioner (HDC) their care and support. and Health New Zealand. The complaint related to seizure As service providers: We have a fair, transparent, and equitable interventions and an unexplained injury, and is still in progress, with system in place to easily receive and resolve or escalate complaints the facility having supplied all the relevant information to HDC. This in a manner that leads to quality improvement. audit identified no issues related to the complaint topics, with evidence of the recommended practises related to first aid training for seizures and incident reporting sighted. The management team could evidence the complaint documentation process including acknowledgement, investigation, follow-up letters and resolution to demonstrate that complaints are managed in

accordance with guidelines set by the Health and Disability Commissioner (HDC). Staff interviewed confirmed they are informed of complaints (and any subsequent corrective actions) in the staff, clinical and quality meetings. Complaints are a standard agenda item in all staff, clinical and senior team meetings (meeting minutes sighted). Discussions with residents and relatives confirmed they were provided with information on complaints and complaints forms are available throughout the facility. Residents have a variety of avenues they can choose from to make a complaint or express a concern. Resident meetings are held monthly. Communication is maintained with individual residents with updates at activities and mealtimes and one on one reviews. Residents/relatives making a complaint can involve an independent support person in the process if they choose. On interview residents and family stated they felt comfortable to raise issues of concern with management at any time. The complaints process is equitable for Māori, complaints related documentation is available in te reo Māori, and the management team are aware of the preference of face-to-face interactions for some Māori. Subsection 2.1: Governance FΑ Patrick Ferry House is located in Albany, Waitematā. Patrick Ferry House provides care for up to 74 residents at rest home, and hospital The people: I trust the people governing the service to have the (medical and geriatric) levels of care. On the day of the audit there knowledge, integrity, and ability to empower the communities they were 66 residents: 11 rest home, and 55 hospital residents (including serve. twelve interim care, and four funded by ACC). All residents apart Te Tiriti: Honouring Te Tiriti, Māori participate in governance in from the interim care and ACC were under the aged related partnership, experiencing meaningful inclusion on all governance residential care (ARRC) agreement. All beds are certified for dual bodies and having substantive input into organisational operational purpose use and are designed for single occupancy. policies. As service providers: Our governance body is accountable for Patrick Ferry House has a current business plan in place with clear delivering a highquality service that is responsive, inclusive, and goals to support their documented vision, mission, and values. The sensitive to the cultural diversity of communities we serve. values espouse quality care, innovation, dignity, and respect. The model of care sits within this framework and incorporates Māori concept of wellbeing – Te Whare Tapa Wha.

|   |    | The current business plan includes a mission statement and operational objectives with site specific goals. The management team includes the general manager (director) who is on site most days and acts as a conduit to the other three owner/directors.  The general manager interviewed confirmed the strategic plan, its reflection of collaboration with Māori that aligns with the Ministry of Health strategies and addresses barriers to equitable service delivery. There are community links that provide advice to the directors to further explore and implement solutions on ways to achieve equity and improve outcomes for tangata whaikaha. The working practices at Patrick Ferry House are holistic in nature, inclusive of cultural identity, spirituality and respect the connection to family, whanau and the wider community as an intrinsic aspect of wellbeing and improved health outcomes for Māori and tangata whaikaha. Clinical governance is provided by the clinical manager and GP.  The management team and directors have completed cultural training to ensure they are able to demonstrate expertise in Te Tiriti, health equity and cultural safety.  The quality programme includes quality goals (including site specific business goals) that are reviewed monthly in meetings.  The service is managed by an experienced hospital manager (health/administration background) who has been in her current role eighteen months and has worked in aged care for over fifteen years in a number of roles. They are supported by a clinical manager (CM) who has worked at the facility for ten months. The hospital manager liaises with the general manager most days.  The hospital manager and clinical manager have both maintained at least eight hours annually of professional development activities related to managing a rest home. This includes cultural training, specific to Te Whare Tapa Wha and te ao Māori. |
|---|----|--|
|   |    | related to managing a rest home. This includes cultural training, specific to Te Whare Tapa Wha and te ao Māori.   |
| Subsection 2.2: Quality and risk  The people: I trust there are systems in place that keep me safe, | FA | Patrick Ferry House has established quality and risk management programmes. These systems include performance monitoring and   |

are responsive, and are focused on improving my experience and outcomes of care.

Te Tiriti: Service providers allocate appropriate resources to specifically address continuous quality improvement with a focus on achieving Māori health equity.

As service providers: We have effective and organisation-wide governance systems in place relating to continuous quality improvement that take a risk-based approach, and these systems meet the needs of people using the services and our health care and support workers.

benchmarking through internal audits, through the collection, collation, and internal benchmarking of clinical indicator data. Ethnicities are documented as part of the resident's entry profile and any extracted quality indicator data can be critically analysed for comparisons and trends to improve health equity.

Policies and procedures and associated implementation systems provide a good level of assurance that the facility is meeting accepted good practice and adhering to relevant standards. A document control system is in place. Policies are regularly reviewed and any new policies or changes to policy are communicated to staff.

Regular management meetings, monthly clinical, quality, and staff meetings provide an avenue for discussions in relation to (but not limited to) quality data, health and safety, infection control/pandemic strategies, complaints received (if any), staffing, and education. Internal audits, meetings, and collation of data were documented as taking place with corrective actions documented where indicated to address service improvements, with evidence of progress and sign off when achieved. Quality data and trends in data are accessible to staff in their staff room and nurses' stations. Corrective actions are discussed at staff/quality meetings to ensure any outstanding matters are addressed with sign-off when completed.

The resident and family satisfaction surveys indicate that both residents and family have reported high levels of satisfaction with the service provided.

A health and safety system is in place with identified health and safety goals. Health and safety is a part of all staff and senior management meetings, with the hospital manager acting as the health and safety officer. Manufacturer safety data sheets are up to date. Hazard identification forms and an up-to-date hazard register is kept (sighted). Health and safety policies are implemented and monitored by the health and safety officer.

A staff noticeboard keeps staff informed on health and safety. Staff and external contractors are orientated to the health and safety programme. There are regular manual handling training sessions for staff. In the event of a staff accident or incident, a debrief process is documented on the accident/incident form. Well-being programmes

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|   |    | include offering employee's individual assistance as required.  All staff completed cultural safety training to ensure a high-quality service is provided for Māori. Individual falls prevention strategies are in place for residents identified at risk of falls. A physiotherapist is available weekly. Strategies implemented to reduce the frequency of falls include the use of sensor mats, regular resident checks, comprehensive handovers and the regular toileting of residents who require assistance. Transfer plans are documented, evaluated, and updated when changes occur. The clinical manager, and registered nurses evaluate interventions for individual residents. Residents are encouraged to attend daily exercises as part of the activities programme. |
|   |    | Electronic reports are completed for each incident/accident, with immediate action noted and any follow-up action(s) required, evidenced in twelve accident/incident forms reviewed (witnessed and unwitnessed falls, an abrasion, and skin tears). Incident and accident data is collated monthly and analysed. Benchmarking occurs internally. Next of kin are notified following adverse events (confirmed in interviews). Opportunities to minimise future risks are identified by the clinical manager who reviews every adverse event.  |
|   |    | Discussions with the management team evidenced awareness of their requirement to notify relevant authorities in relation to essential notifications. There have been section 31 notifications completed to notify HealthCERT around changes in management, historical registered nurse shortages, a police visit, and pressure injuries. There have been three outbreaks (Covid-19 May 2023, January, and June 2024) since the previous audit, which were appropriately managed, and staff debriefed.   |
| Subsection 2.3: Service management  The people: Skilled, caring health care and support workers listen to me, provide personalised care, and treat me as a whole person.  Te Tiriti: The delivery of high-quality health care that is culturally responsive to the needs and aspirations of Māori is achieved through the use of health equity and quality improvement tools. | FA | There is a staffing policy that describes rostering requirements, and the service provides 24/7 registered nurse cover.  The registered nurses and a selection of HCAs hold current first aid certificates. There is a first aid trained staff member on duty 24/7.  The management team are available Monday to Friday. They share   |

| As service providers: We ensure our day-to-day operation is managed to deliver effective person-centred and whānau-centred services.   |    | an on-call roster with the RN staff.  Interviews with HCAs, RNs and management team confirmed that their workload is manageable. Staff and residents are informed when there are changes to staffing levels, evidenced in staff interviews, staff meetings and resident meetings.  There is an annual education and training schedule being implemented. The education and training schedule lists compulsory training which includes cultural awareness training. Competencies are completed by staff, which are linked to the education and training programme. All HCAs are required to complete annual competencies for restraint, handwashing, correct use of PPE, cultural safety and moving and handling. A record of completion is maintained.  The service supports and encourages HCAs to obtain a New Zealand Qualification Authority (NZQA) qualification. Out of a total of 41 HCAs, 28 have achieved a level 3 NZQA qualification or higher.  Additional RN specific competencies include syringe driver, medication, and interRAl assessment competency. Seven RNs (including the clinical manager) are interRAl trained. Staff participate in learning opportunities that provide them with up-to-date information on Māori health outcomes and disparities, and health equity. Staff confirmed that they were provided with resources during their cultural training. Facility meetings provide a forum to encourage collecting and sharing of high-quality Māori health information.  Staff wellness is encouraged through participation in health and wellbeing activities. |
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| Subsection 2.4: Health care and support workers  The people: People providing my support have knowledge, skills, values, and attitudes that align with my needs. A diverse mix of people in adequate numbers meet my needs.  Te Tiriti: Service providers actively recruit and retain a Māori health workforce and invest in building and maintaining their capacity and capability to deliver health care that meets the needs of Māori. As service providers: We have sufficient health care and support | FA | There are human resources policies in place, including recruitment, selection, orientation and staff training and development. Staff files are securely stored in hard copy. Eight staff files reviewed (two RNs, three HCAs, one domestic, one kitchen hand, and one Diversional Therapist) evidenced implementation of the recruitment process, employment contracts, police checking and completed orientation.  There are job descriptions in place for all positions that includes outcomes, accountability, responsibilities, and functions to be  |

| workers who are skilled and qualified to provide clinically and culturally safe, respectful, quality care and services.  |    | achieved in each position. All staff sign their job description during their on-boarding to the service. Job descriptions reflect the expected positive behaviours and values, responsibilities, and any additional functions (e.g., restraint coordinator, infection control coordinator).  A register of practising certificates is maintained for all health professionals (e.g., RNs, GPs, pharmacy, physiotherapy, podiatry, and dietitian). There is an appraisal policy. All staff who had been employed for over one year have an annual appraisal completed.  The service has a role-specific orientation programme in place that provides new staff with relevant information for safe work practice and includes buddying when first employed. Competencies are completed at orientation. The service demonstrates that the orientation programmes support RNs and HCAs to provide a culturally safe environment to Māori.  Volunteers are used (particularly with activities) and an orientation programme and policy for volunteers is in place.  Ethnicity data is identified, and an employee ethnicity database is available.  Following any staff incident/accident, evidence of debriefing and follow-up action taken are documented. Wellbeing support is provided to staff. |
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| Subsection 2.5: Information  The people: Service providers manage my information sensitively and in accordance with my wishes.  Te Tiriti: Service providers collect, store, and use quality ethnicity data in order to achieve Māori health equity.  As service provider: We ensure the collection, storage, and use of personal and health information of people using our services is accurate, sufficient, secure, accessible, and confidential. | FA | Resident files and the information associated with residents and staff are retained both electronically and in hard copy (kept in locked cabinets when not in use). Electronic information is regularly backed-up using cloud-based technology and password protected. There is a documented business continuity plan in case of information systems failure.  The resident files are appropriate to the service type and demonstrated service integration. Records are uniquely identifiable, legible, and timely. Signatures that are documented include the name and designation of the service provider. Residents archived files are securely stored in a locked room and are easily retrievable when  |

#### required. Residents entering the service have all relevant initial information recorded within 24 hours of entry into the resident's individual record. Personal resident information is kept confidential and cannot be viewed by other residents or members of the public. The service is not responsible for National Health Index registration. Subsection 3.1: Entry and declining entry FΑ A policy for managing inquiries and entry to service is in place. The admission pack contains all the information about entry to the The people: Service providers clearly communicate access. service. Assessments and entry screening processes were timeframes, and costs of accessing services, so that I can choose documented and communicated to the enduring power of attorney the most appropriate service provider to meet my needs. (EPOA)/whānau/family of choice, and where appropriate, local Te Tiriti: Service providers work proactively to eliminate inequities communities, and referral agencies. Completed Needs Assessment between Māori and non-Māori by ensuring fair access to quality and Service Coordination (NASC) authorisation forms, accident care. compensation corporation (ACC), interim care, rest home and As service providers: When people enter our service, we adopt a hospital level of care residents were sighted. person-centred and whānau-centred approach to their care. We focus on their needs and goals and encourage input from whānau. The records reviewed confirmed that admission requirements were conducted within the required time frames and signed on entry. Where we are unable to meet these needs, adequate information Family/whānau and residents were updated where there was a delay about the reasons for this decision is documented and in entry to the service. This was observed during the audit and in the communicated to the person and whānau. inquiry records sampled. Residents and family/whānau interviewed confirmed they were consulted and received ongoing sufficient information regarding the services provided. The clinical manager (CM) reported that all potential residents who are declined entry are recorded. When an entry is declined, family/whānau and residents are informed of the reason for this, with other options or alternative services discussed. The resident and family/whānau are referred to the referral agency to ensure the person will be admitted to the appropriate service provider. There were residents who identified as Māori at the time of the audit. Routine analysis is implemented to show entry and decline rates, including specific data for entry and decline rates for Māori. The service has existing engagements with local Māori communities, health practitioners, traditional Māori healers, and organisations to

#### support Māori individuals and family/whānau. The CM and the general practitioner (GP) stated that Māori health practitioners and traditional Māori healers for residents and family/whānau who may benefit from these interventions, are consulted when required. Subsection 3.2: My pathway to wellbeing PΑ A total of nine residents' files were reviewed, and these included six hospital resident files (including one ACC, one interim care) and Moderate The people: I work together with my service providers so they know three residents on rest home level of care contract. Initial what matters to me, and we can decide what best supports my assessments and interim care plans were completed. However, wellbeing. some InterRAI assessments and long-term care plans were not Te Tiriti: Service providers work in partnership with Māori and completed in a timely manner. Documented interventions were whānau, and support their aspirations, mana motuhake, and implemented to meet the goals determined in the resident's longwhānau rangatiratanga. term care plans. Residents and family/whānau interviewed advised As service providers: We work in partnership with people and the interventions that occurred were appropriate and effective. All whānau to support wellbeing. assessment tools included consideration of residents' cultural needs. values, and beliefs. The CM reported that the service develops goal-oriented long-term care plans. The care plans document the activities of daily living, support required, and residents' health issues. However, three of the nine resident files reviewed had no long-term care plans in place. All residents had identified activities of choice and were actively supported to engage with help from staff. Interviews verified that residents and family/whānau were included and informed of all changes where required, as evidenced in the resident's files reviewed. The family/whānau and residents interviewed confirmed their involvement in evaluating progress and any resulting changes. Staff interviewed were able to describe in detail interventions provided that contributed to the residents achieving their goals, and in addition, were able to describe interventions provided that contributed to the overall health quality and wellbeing of the residents. The GP visits the service twice weekly and is available 24/7. Three monthly reviews were completed promptly or where required. Assessments completed informed the development of residents' person-focused care plans.

Where progress was different from expected, the service, in collaboration with residents or family/whānau, responded by initiating changes to the care plans. The goals sampled in the care plans reflected identified residents' strengths, goals, and aspirations that aligned with their values and beliefs. The evaluations included the degree of progress towards achieving their agreed goals. There were detailed documented strategies to maintain and promote residents' independent well-being. The CM reported that all referrals for residents who need behavioural support are sought from other agencies as required.

Medical and mental health input was sought within an appropriate timeframe, orders were being followed, and care was personcentred. This was confirmed in the files reviewed and in interviews conducted with the staff. Completed medical records were sighted in all files sampled. Files sampled identified service integration with other members of the health team. The GP expressed satisfaction with the care provided.

Staff reported that sufficient and appropriate information was shared between the staff at each handover. Interviewed staff stated that they were updated daily regarding each residents' condition. Progress notes were completed, and more often, if there were any resident health condition changes. A multidisciplinary approach promotes continuity in service delivery, including the GP, registered nurses, occupational therapists, physiotherapists, activities staff, kitchen staff, care staff and other allied health team members, residents, and family/whānau. Any change in condition is reported to the CM, GP, and registered nurses, as evidenced in the records sampled.

In assessing and monitoring residents, the following monitoring charts were completed: weight monitoring, blood glucose monitoring, behaviour monitoring charts, restraint monitoring charts, bowel charts, and food intake and output charts.

At the time of the audit, there were 57 active wounds, including nine chronic and 47 minor wounds.

The Māori health care plan in place supports residents and family/whānau, as applicable, to identify their own pae ora outcomes in their care and support wellbeing. Tikanga principles are included

within the Māori health care plan. The CM reported that any barriers that prevent tangata whaikaha and whanau from independently accessing information or services would be identified, and strategies to manage these would be documented. The staff confirmed they understood the process to support residents and family/whānau. There were residents who identified as Māori at the time of the audit. The cultural safety assessment process validates Māori healing methodologies, such as karakia, rongoā and spiritual assistance. Cultural assessments are completed by staff who have completed cultural safety training. Subsection 3.3: Individualised activities FΑ Activities are conducted by a registered diversional therapist (DT) and an activities coordinator from Monday to Friday with weekends The people: I participate in what matters to me in a way that I like. reserved for family/whānau visits or outings. The activities were Te Tiriti: Service providers support Māori community initiatives and based on assessment and reflected the residents' social, cultural, activities that promote whanaungatanga. spiritual, physical, cognitive needs/abilities, past hobbies, interests, As service providers: We support the people using our services to and enjoyments. These were completed within two weeks of maintain and develop their interests and participate in meaningful admission in consultation with the family/whānau and residents. Each community and social activities, planned and unplanned, which are resident had an about me, pastoral and leisure care plan developed suitable for their age and stage and are satisfying to them. detailing the past and present activities, career, and family/whānau. The service has contracted physiotherapists who assist with the exercises, mobility, and walking programme. A monthly planner is developed, and each resident is given a copy of the planner. Daily activities were noted on notice boards to remind residents and staff. The activity programme is formulated by the activities team in consultation with the management team, registered nurses, EPOAs, residents, family/whānau and care staff. The activities were varied and appropriate for residents' assessed needs. Activities of choice for ACC, and interim care residents were developed as required. The care plans reviewed described management strategies that can be used to minimise, distract, or de-escalate behaviours that challenge. Three of the nine resident files reviewed had no long-term care plans developed (link 3.2.4). Activity progress notes and activity participating register were completed daily. The residents participated in activities on the audit days that were appropriate to their group settings. The planned activities and community connections were suitable for the residents. The DT reported that activities were provided separately on the two respective floors, and

|  |    | these will be conducted as a group when an external person is visiting. Activities on the respective planners included quizzes, bingo, memory games, Anzac, table games, board games, sensory, outdoor walks, van outings, music, pet therapy, cooking, knitting, and exercises. The service promotes access to EPOA and family/whānau and friends. There were regular outings and drives for all residents (as appropriate) once a month. Resident meetings (monthly) provide a forum for feedback relating to activities.  There were residents who identified as Māori. The activities staff reported that opportunities for Māori and family/whānau to participate in te ao Māori are facilitated through community engagements with traditional leaders and by celebrating religious and cultural festivals and Māori language week.  EPOA/whānau/family and residents reported overall satisfaction with the level and variety of activities provided.   |
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| Subsection 3.4: My medication  The people: I receive my medication and blood products in a safe and timely manner.  Te Tiriti: Service providers shall support and advocate for Māori to access appropriate medication and blood products.  As service providers: We ensure people receive their medication and blood products in a safe and timely manner that complies with current legislative requirements and safe practice guidelines. | FA | The medication management policy is current and in line with the Medicines Care Guide for Residential Aged Care. The system described medication prescribing, dispensing, administration, review, and reconciliation. Administration records were maintained. Medications were supplied to the facility from a contracted pharmacy. The GP completed three-monthly medication reviews. A total of 18 medicine charts were reviewed. These comprised eight (8) rest home and (10) hospital that included ACC and interim care, respectively. Indications for use were noted for pro re nata (PRN) medications, including over-the-counter medications and supplements on the medication charts. Allergies were indicated, and all photos uploaded on the electronic medication management system were current. Eye drops were dated on opening. The effectiveness of PRN medications was consistently documented in the electronic medication management system and progress notes.  Medication reconciliation was conducted by the nursing team when a resident was transferred back to the service from the hospital or any external appointments. The nursing team checked medicines against |

completed in the last 12 months for all staff administering medicines. Medication incidents were completed in the event of a drug error, and corrective actions were taken. A sample of these were reviewed during the audit. There were no expired or unwanted medicines. Expired medicines were being returned to the pharmacy promptly. Monitoring medicine fridges and medication room temperatures was conducted regularly, and deviations from normal ranges were reported and attended to promptly. Records were sighted. The registered nurse was observed administering medications safely and correctly. Medications were stored safely and securely in the trolley, locked treatment rooms and cupboards. Appropriate processes were in place to ensure residents who were selfadministering medicines did it safely. There were residents selfadministering medications. A self-medication policy was in place when required. There were no standing orders in use. Residents and their family/whānau are supported to understand their medicine when required. The GP stated that when requested by Māori, appropriate support and advice would be provided. Subsection 3.5: Nutrition to support wellbeing FΑ The kitchen service complies with current food safety legislation and quidelines. The cook reported that all food and baking are prepared The people: Service providers meet my nutritional needs and and cooked on-site. Food is prepared in line with recognised consider my food preferences. nutritional guidelines for older people. The council audited the kitchen Te Tiriti: Menu development respects and supports cultural beliefs. on 6 June 2024, and all corrective actions identified have been values, and protocols around food and access to traditional foods. closed. The service is awaiting to be issued with a current food As service providers: We ensure people's nutrition and hydration control certificate. A registered dietitian reviewed the menu, and it needs are met to promote and maintain their health and wellbeing. was current. Kitchen staff have current food handling certificates. Diets are modified as required, and the kitchen staff has confirmed awareness of the residents' dietary needs. Residents have a nutrition profile developed on admission, identifying dietary requirements, likes, and dislikes. All alternatives are catered for as required. The residents' weights are monitored regularly, and supplements are provided to residents with identified weight loss issues. Snacks and drinks are available for residents throughout the day and at night when required.

The kitchen and pantry were clean, tidy, and well-stocked. Regular cleaning is undertaken, and all services comply with current legislation and guidelines. Labels and dates were on all containers. Thermometer calibrations were completed every three months. Records of temperature monitoring of food, chiller, fridges, and freezers are maintained. All food is delivered to the respective wings in scan boxes. All decanted food had records of use by dates recorded on the containers, and no expired items were sighted. Family/whānau and residents interviewed indicated satisfaction with the food service. The kitchen staff reported that the service prepares food that is culturally specific to different cultures. This includes menu options that are culturally specific to te ao Māori. Also, 'boil-ups', hāngi, Māori bread, and pork were included on the menu, and these are offered to residents who identify as Māori when required. Subsection 3.6: Transition, transfer, and discharge FΑ There is a documented process for managing the early discharge/planned discharge and transfer from services. The CM The people: I work together with my service provider so they know reported that discharges normally go into similar facilities. The clinical what matters to me, and we can decide what best supports my team oversees discharges and manages the process. All this is wellbeing when I leave the service. conducted in consultation with the resident, family/whānau, and other Te Tiriti: Service providers advocate for Māori to ensure they and external agencies. Risks are identified and managed as required. whānau receive the necessary support during their transition, A discharge or transition plan is developed in conjunction with the transfer, and discharge. As service providers: We ensure the people using our service residents and family/whānau (where appropriate) and documented experience consistency and continuity when leaving our services. on the residents' file. Residents and family/whānau are advised of We work alongside each person and whanau to provide and their options to access other health and disability services and social support or kaupapa Māori agencies, where indicated or requested. coordinate a supported transition of care or support. Referrals to other allied health providers were completed, and the resident's safety was identified. Upon discharge, current and old notes are collated and scanned into the resident's electronic management system. If a subsequent GP requires a resident's information, a written request is required to transfer the file. The reviewed files contained evidence of residents referred to other specialist services, such as podiatrists, gerontology nurse specialists, and physiotherapists. Residents and their family/whānau are involved

|  |    | in all exits or discharges to and from the service, and there was sufficient evidence in the residents' records to confirm this.  |
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| Subsection 4.1: The facility  The people: I feel the environment is designed in a way that is safe and is sensitive to my needs. I am able to enter, exit, and move around the environment freely and safely.  Te Tiriti: The environment and setting are designed to be Māoricentred and culturally safe for Māori and whānau.  As service providers: Our physical environment is safe, well maintained, tidy, and comfortable and accessible, and the people we deliver services to can move independently and freely throughout. The physical environment optimises people's sense of belonging, independence, interaction, and function. | FA | The building has a current warrant of fitness that expires on 8 January 2025. The physical environment supports the independence of the residents. Corridors have safety rails and promote safe mobility using mobility aids. Residents were observed moving freely in their respective wings with mobility aids. There are comfortable-looking lounges for communal gatherings and activities at the facility. Quiet spaces for residents and their family/whānau to utilise are available inside and outside on the deck open area. The facility vehicle has a current registration and warrant of fitness.  The planned maintenance schedule includes electrical testing and tagging of electrical equipment, resident equipment checks, and calibrations of the weighing scales and clinical equipment. The scales were checked annually. Hot water temperatures were monitored monthly, and the reviewed records were within the recommended ranges. The maintenance officer and certified tradespeople carry out reactive maintenance where required. The service employs a maintenance person from Monday to Thursday and a contracted gardener who work six hours daily for five days. The environmental temperature is monitored, and processes are implemented to manage significant temperature changes.  The service has 74 beds in total and is divided into two floors. The ground floor has 39 single ensuites, and the first floor has 35 single ensuites. The beds are dual-purpose on all floors.  All communal toilets and shower facilities have a system indicating whether they are engaged or vacant. All the washing areas have free-flowing soap and paper towels in the toilet areas.  All areas are easily accessible to the residents. The furnishings and seating are appropriate for the consumer group. Residents interviewed reported being able to move around the facility, and staff assisted them when required. Activities take place in the activities lounge area on each floor. |

|  |    | Residents' rooms are personalised according to their preferences. No residents shared a room. Rooms, shower rooms, and toilets are suitable sizes to accommodate mobility equipment. All rooms have external windows to provide natural light, appropriate ventilation, and heating.  The grounds and external areas were well maintained. External areas are independently accessible to residents. All outdoor areas have seating and shade. Safe access is provided to all communal areas. No residents smoked on the audit days.  The village manager and maintenance officer reported that when there is a planned development for new buildings, there shall be consultation and co-design of the environments to ensure that they reflect the aspirations and identity of Māori.                   |
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| Subsection 4.2: Security of people and workforce  The people: I trust that if there is an emergency, my service provider will ensure I am safe.  Te Tiriti: Service providers provide quality information on emergency and security arrangements to Māori and whānau.  As service providers: We deliver care and support in a planned and safe way, including during an emergency or unexpected event. | FA | The policies and guidelines for emergency planning, preparation, and response are displayed and easily accessible by staff. Civil defence planning guides the facility in preparing for disasters and describes the procedures to be followed in a fire or other emergency. The New Zealand Fire Service approved a fire evacuation plan that was in place and is currently in effect. A trial evacuation drill was performed in April 2024. The drills are conducted every six months and added to the annual training programme. The staff orientation programme includes fire and security training.   |
|  |    | There are adequate fire exit doors, and the main car park area is the designated assembly point. An external contractor checks all fire equipment within the required timeframes. A civil defence plan was in place. There were adequate supplies in the event of a civil defence emergency, including food, water, candles, torches, continent products, and a gas BBQ to meet the requirements for 74 residents, including rostered staff. The amount of emergency water available met The National Emergency Management Agency recommendations for the region. There is no generator on site, but one can be hired from an external approved provider if required. Emergency lighting is available and is regularly tested. The registered nurses and a selection of care staff hold current first aid |

|  |    | certificates. There are first aid-trained staff members on duty 24/7. The staff interviewed confirmed their awareness of the emergency procedures.  The service has a working call bell system used by the residents, family/whānau, and staff members to summon assistance. All residents have access to a call bell, which the maintenance officer checks monthly. Call bell audits were completed as per the audit schedule. Residents and family/whānau confirmed that staff responds to calls promptly.  Appropriate security arrangements are in place. Doors are locked at predetermined times in the evenings, and family/whānau and residents know how to alert staff when they need access to the facility after hours.  A visitors' policy and guidelines are available to ensure residents' safety and well-being is not compromised by visitors to the service. Visitors and contractors are required to sign in and out of visitors' registers. A closed-circuit television and video (CCTV) system monitors the entrance, garden, and communal areas. CCTV signage was displayed around the facility. |
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| Subsection 5.1: Governance  The people: I trust the service provider shows competent leadership to manage my risk of infection and use antimicrobials appropriately. Te Tiriti: Monitoring of equity for Māori is an important component of IP and AMS programme governance.  As service providers: Our governance is accountable for ensuring the IP and AMS needs of our service are being met, and we participate in national and regional IP and AMS programmes and respond to relevant issues of national and regional concern. | FA | The clinical manager (registered nurse) oversees infection control and prevention across the service. The job description outlines the responsibility of the role. The infection control programme, its content and detail, is appropriate for the size, complexity and degree of risk associated with the service. Infection control is linked into the quality risk and incident reporting system. The infection control programme is reviewed annually by the management team, infection prevention and control committee, and infection control audits are conducted. Infection rates are presented and discussed at staff, clinical and quality meetings. Infection control data is also reviewed by the management team and benchmarked internally. Infection control is part of the strategic and quality plans. The directors receive reports on progress relating to infection prevention, surveillance data, outbreak data and outbreak management, infection prevention related audits, resources and costs associated with infection   |

prevention and control, and anti-microbial stewardship (AMS) monthly, including any significant infection events. The service also has access to an infection prevention clinical nurse specialist from Health New Zealand Te Whatu Ora - Waitematā, and the general practitioner. There are hand sanitisers strategically placed around the facility. Residents and staff are offered influenza vaccinations, and most residents are fully vaccinated against Covid-19. Subsection 5.2: The infection prevention programme and FΑ The service has a Pandemic response plan (including Covid-19) which details the preparation and planning for the management of implementation lockdown, screening, transfers into the facility and positive tests. The people: I trust my provider is committed to implementing policies, systems, and processes to manage my risk of infection. The infection control coordinator has completed online education, Te Tiriti: The infection prevention programme is culturally safe. external study days, and completed practical sessions in hand Communication about the programme is easy to access and hygiene and personal protective equipment (PPE) donning and doffing. There is good external support from the GP, laboratory, navigate and messages are clear and relevant. As service providers: We develop and implement an infection external consultant, and Te Whatu Ora Health New Zealand prevention programme that is appropriate to the needs, size, and Waitematā infection control nurse specialist. There is enough PPE scope of our services. equipment available as required. The infection control manual outlines a comprehensive range of policies, standards and guidelines and includes defining roles, responsibilities and oversight, training, and education of staff. Policies and procedures are reviewed by the management team and all policies are available to staff. There are policies and procedures in place around reusable and single use equipment and the service has incorporated monitoring through their internal audit process. All shared equipment is appropriately disinfected between use. Single use items are not reused. The service incorporates te reo Māori information around infection control for Māori residents and works in partnership for the protection of culturally safe practices in infection prevention that acknowledge the spirit of Te Tiriti. The infection control policy states that the facility is committed to the ongoing education of staff and residents. Infection prevention and

|  |    | control is part of staff orientation and included in the annual training plan. There has been additional training and education around pandemic responses (including Covid-19) and staff were informed of any changes by noticeboards, handovers, and electronic messages. Staff have completed handwashing and personal protective equipment competencies. Resident education occurs as part of the daily cares. Residents and families were kept informed and updated on Covid-19 policies and procedures through resident meetings, newsletters, and emails. Posters regarding good infection control practise were displayed in English, Te reo Māori, and are available in other languages.  There are policies that include aseptic techniques for the management of catheters and wounds to minimise healthcare acquired infections (HAI). The infection control coordinator has input into the procurement of high-quality consumables, personal protective equipment (PPE), and wound care products in collaboration with the facility manager. The management team and infection control coordinator would liaise with their community iwi links should the design of any new building or significant change be proposed to the existing facility. |
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| Subsection 5.3: Antimicrobial stewardship (AMS) programme and implementation  The people: I trust that my service provider is committed to responsible antimicrobial use.  Te Tiriti: The antimicrobial stewardship programme is culturally safe and easy to access, and messages are clear and relevant.  As service providers: We promote responsible antimicrobials prescribing and implement an AMS programme that is appropriate to the needs, size, and scope of our services. | FA | The service has anti-microbial use policy and procedures and monitors compliance on antibiotic and antimicrobial use through evaluation and monitoring of medication prescribing charts, prescriptions, and medical notes. The anti-microbial policy is appropriate for the size, scope, and complexity of the resident cohort. Infection rates are monitored monthly and reported to the staff, clinical and quality meetings, and management team. Prophylactic use of antibiotics is not considered to be appropriate and is discouraged.   |
| Subsection 5.4: Surveillance of health care-associated infection (HAI)  The people: My health and progress are monitored as part of the surveillance programme.  | FA | Infection surveillance is an integral part of the infection control programme and is described in the Patrick Ferry House infection control manual. Monthly infection data is collected for all infections based on signs, symptoms, and definition of infection. Infections are entered into the infection register. Surveillance of all infections   |

Te Tiriti: Surveillance is culturally safe and monitored by ethnicity. (including organisms) is entered onto a monthly infection summary. As service providers: We carry out surveillance of HAIs and multi-This data is monitored and analysed for trends internally. Culturally drug-resistant organisms in accordance with national and regional safe processes for communication between the service and residents surveillance programmes, agreed objectives, priorities, and who develop or experience a health care-associated infection (HAI) methods specified in the infection prevention programme, and with are practised. an equity focus. Infection control surveillance is discussed at staff/ quality, and management meetings. The service has incorporated ethnicity data into surveillance methods and data captured is easily extracted. Internal benchmarking is completed by the infection control coordinator, meeting minutes and graphs are displayed for staff. Action plans are required for any infection rates of concern. Internal infection control audits are completed with corrective actions for areas of improvement. The service receives information from Health New Zealand - Waitematā for any community concerns. There have been three outbreaks (Covid-19) since the last audit. The facility followed their pandemic plan. There were clear communication pathways with responsibilities and include daily outbreak meetings and communication with residents, relatives, and staff. Staff wore personal protective equipment, cohorting of residents occurred to minimise risks and families were kept informed by phone or email. Visiting was restricted. Subsection 5.5: Environment FΑ There are policies regarding chemical safety and waste disposal. All chemicals were clearly labelled with manufacturer's labels and stored The people: I trust health care and support workers to maintain a in locked areas. Cleaning trolleys are kept secure when not in use hygienic environment. My feedback is sought on cleanliness within and are stored in a locked cupboard, with stock cleaning chemicals. the environment. Safety data sheets and product sheets are available. Sharps Te Tiriti: Māori are assured that culturally safe and appropriate containers are available and meet the hazardous substances decisions are made in relation to infection prevention and regulations for containers. Gloves, aprons, and masks are available environment. Communication about the environment is culturally for staff, and they were observed to be wearing these as they carried safe and easily accessible. out their duties on the days of audit. Staff have completed chemical As service providers: We deliver services in a clean, hygienic safety training. A chemical provider monitors the effectiveness of environment that facilitates the prevention of infection and chemicals. transmission of antimicrobialresistant organisms. Resident's personal laundry and linen is managed onsite by the domestic team. The laundry area was seen to have a defined cleandirty workflow, safe chemical storage, and the linen cupboards were

|  |    | well stocked. Cleaning and laundry services are monitored through the internal auditing system. There is appropriate sluice and sanitiser equipment available, and the domestic staff interviewed were knowledgeable around systems and processes related to hygiene, infection prevention and control.   |
|--|----|---|
| Subsection 6.1: A process of restraint  The people: I trust the service provider is committed to improving policies, systems, and processes to ensure I am free from restrictions.  Te Tiriti: Service providers work in partnership with Māori to ensure services are mana enhancing and use least restrictive practices. As service providers: We demonstrate the rationale for the use of restraint in the context of aiming for elimination. | FA | The service aims to maintain a restraint-free environment. Policies and procedures meet Ngā Paerewa HDSS 2021 requirements. The clinical team is responsible for the restraint elimination strategy and monitoring restraint use in the organisation. Restraint is discussed at the clinical governance and board levels.  If a Māori resident requires restraint, cultural advice is sought alongside family/whānau to explore spiritual and cultural values prior to this decision. The interviewed CM stated that the service is committed to a restraint-free environment and has strong strategies to eliminate restraint use.  At the time of the audit, seven residents used bedrails as restraints. Restraint is a last resort when all alternatives have been explored. The CM is the restraint coordinator and has a defined role of providing support and oversight for any restraint management. Staff have been trained in the least restrictive practice, safe restraint practice, alternative cultural-specific interventions, and de-escalation techniques.  The clinical team, including the GP, is responsible for approving the use of restraints and the restraint processes. There are clear lines of accountability. All restraints have been approved, and the overall use of restraints is being monitored and analysed. Family/whānau/EPOA and residents were involved in decision-making. |
| Subsection 6.2: Safe restraint  The people: I have options that enable my freedom and ensure my care and support adapts when my needs change, and I trust that the least restrictive options are used first.   | FA | Assessments for the use of restraint, monitoring, and evaluation were documented and included all requirements of Ngā Paerewa HDSS 2021. Residents and family/whānau confirmed their involvement in the process. Access to advocacy is facilitated as necessary. A restraint register is maintained and reviewed at each clinical meeting.  |

| Te Tiriti: Service providers work in partnership with Māori to ensure that any form of restraint is always the last resort.  As service providers: We consider least restrictive practices, implement de-escalation techniques and alternative interventions, and only use approved restraint as the last resort.   |    | Restraint consent, authorisation and assessment forms were reviewed for the restraint currently in use. The register contained enough information to provide an auditable record. Staff, management meeting minutes, and monthly reports to the facility manager documented discussions about restraint.  The care staff monitor restraint which is overseen by the registered nurses and the clinical manager. The monitoring considers the person's cultural, physical, physiological, and psychosocial needs. Records of restraint monitoring are now undertaken electronically and include any care and support interventions while the restraint is in place.  There has not been any use of emergency restraints in this facility. If emergency restraint is required, the registered nurse will consult with the CM, GP, management, resident, and family/whānau and determine, depending on the situation, who will debrief the staff.  Restraint use is evaluated at the individual and service provider levels at three monthly intervals, and records are maintained. |
|---|----|--|
| Subsection 6.3: Quality review of restraint  The people: I feel safe to share my experiences of restraint so I can influence least restrictive practice.  Te Tiriti: Monitoring and quality review focus on a commitment to reducing inequities in the rate of restrictive practices experienced by Māori and implementing solutions.  As service providers: We maintain or are working towards a restraint-free environment by collecting, monitoring, and reviewing data and implementing improvement activities. | FA | The clinical team undertakes a six-monthly review of all restraint use which includes all the requirements of Ngā Paerewa HDSS 2021. The outcome of the review is reported to the governance body. Any changes to policies, guidelines, education, and processes are implemented if indicated. Benching marking is completed internally. The benchmarking, identify trends, ways to minimise and eliminate the use of restraint, and ongoing restraint and challenging behaviour education to all staff.   |

## Specific results for criterion where corrective actions are required

Where a subsection is rated partially attained (PA) or unattained (UA) specific corrective actions are recorded under the relevant criteria for the subsection. The following table contains the criterion where corrective actions have been recorded.

Criterion can be linked to the relevant subsection by looking at the code. For example, Criterion 1.1.1 My service provider shall embed and enact Te Tiriti o Waitangi within all its work, recognising Māori, and supporting Māori in their aspirations, whatever they are (that is, recognising mana motuhake) relates to subsection 1.1: Pae ora healthy futures in Section 1 Our rights.

If there is a message "no data to display" instead of a table, then no corrective actions were required as a result of this audit.

| Criterion with desired outcome   | Attainment<br>Rating | Audit Evidence  | Audit Finding  | Corrective action required and timeframe for completion (days)  |
|--|----------------------|---|--|---|
| In implementing care or support plans, service providers shall demonstrate:  (a) Active involvement with the person receiving services and whānau;  (b) That the provision of service is consistent with, and contributes to, meeting the person's assessed needs, goals, and aspirations. Whānau require assessment for support needs as well. This supports whānau ora and pae ora, and builds resilience, self-management, and self-advocacy among the collective;  (c) That the person receives services that remove stigma and promote acceptance and inclusion;  (d) That needs and risk assessments | PA<br>Moderate       | Resident and family/whānau, EPOA, and GP involvement is encouraged in the care planning process. The policy and the health funders contract require that all residents have a care plan in place, both Interim and long-term care plans. However, in three of the nine resident files reviewed, there was no long-term care plan. | Three of nine resident files reviewed had no long-term care plan in place. | Ensure all residents have long-term care plans in place for the provision of safe care, as per the requirements of the ARRC agreement.  60 days |

| are an ongoing process and that any changes are documented.   |        |  |  |  |
|---|--------|--|--|--|
| Criterion 3.2.5  Planned review of a person's care or support plan shall:  (a) Be undertaken at defined intervals in collaboration with the person and whānau, together with wider service providers;  (b) Include the use of a range of outcome measurements;  (c) Record the degree of achievement against the person's agreed goals and aspiration as well as whānau goals and aspirations;  (d) Identify changes to the person's care or support plan, which are agreed collaboratively through the ongoing reassessment and review process, and ensure changes are implemented;  (e) Ensure that, where progress is different from expected, the service provider in collaboration with the person receiving services and whānau responds by initiating changes to the care or support plan. | PA Low | There were six overdue interRAI assessments ranging from six to 205 days in the interRAI data base reviewed. The CM reported that the service was actively working towards completing all overdue interRAI re-assessments The CM reported that this was identified in the service's internal audit process, and corrective action plan/quality improvement plan was developed and was currently being implemented. The service was in the process of completing these. There are currently seven interRAI-trained nurses, and they were aware of all the overdue interRAI assessments. | Six interRAI assessments, including initial and reassessments with timeframes ranging from six to 205 days, were not completed in a timely manner. | Complete interRAI assessments as per contractual obligations with health funders.  90 days |

# Specific results for criterion where a continuous improvement has been recorded

As well as whole subsections, individual criterion within a subsection can also be rated as having a continuous improvement. A continuous improvement means that the provider can demonstrate achievement beyond the level required for full attainment. The following table contains the criterion where the provider has been rated as having made corrective actions have been recorded.

As above, criterion can be linked to the relevant subsection by looking at the code. For example, Criterion 1.1.1 relates to subsection 1.1: Pae ora healthy futures in Section 1: Our rights.

If, instead of a table, these is a message "no data to display" then no continuous improvements were recorded as part of this audit.

No data to display

End of the report.