Digital Health Portfolio - February 2019

Overall Comment		
This monthly report provides updates on key digital health initiatives. It is compiled and unaltered from information provided by Ministry business units and health sector stakeholders.		
Key points to note this month: Business Cases for upgrade of the National Health Index (NHI) and Health Provider Index (HPI) platforms have been approved; the South Island Alliance has received approval for the implementation of the South Island Regional Service Provider Index; The National Screening Solution build contract has been signed and the planning phase has begun; The Northern Region Datacentre (IaaS) Project has been endorsed by MoH subject to conditions; The Indici Shared Electronic Health Record is live in 72 practices in Capital & Coast, Wairarapa and Hutt Valley DHB areas covering 92 percent of the enrolled population.		
Other initiatives will be added to this report as they become active at the discretion of the Ministry. Initiatives will be removed from this report as they are completed. Additions this month are: The National Immunisation Register, The National Health Index, The Auckland DHB Hospital Administration Replacement Project (HARP), The Northern Region-Regional Collaborative Community Care (RCCC)		

Name	Description	Stage	Key progress	Next milestones	Milestone dates	Comments	Key risks and issues	Owner
NATIONAL								
NZ Digital Health Strategy	The Digital Health Strategy guides the use of data and digital technologies to support delivery of the Vision for Health Technology and enable a strong and equitable public health system.	Imp.	Aligning the strategic framework to Ministry work programme. Continue to advance work aligned to delivery of enablers and measuring progress.	Awaiting Digital Investment Board formation to validate priorities and implementation approach. Continue engagement with the sector to align investment and implementation plans.	Jun-19	Recognise the complex digital health ecosystem and avoid a centrally directed programme. Instead align Ministry and agency investments, encouraging an agile approach and sector innovation.	Implementation requires agency investment and implementation plans guided by measuring progress towards strategic objectives and strong governance and monitoring.	MoH
Death Documents Online	Enabling the medical certificate for cause of death to be carried out on line.	Close out	Death Documents integration with HIP/NHI now live in production including 2-factor authentication on LogOn. Death Documents now an operational capability. Current project closed	Operational support and maintenance. Capital bids for future phases.		3000 certs completed on line to date. DIA regulatory initiatives anticipated later in 2019, and expected to force greater uptake beyond current 20-25%. DIA continuing with operational improvements and enhancements.	Important to leverage early manual update of Date of Death on NHI.	MoH / DIA
National Health Information Platform	A national health information platform (nHIP) to give consumers, health care providers and planners access to health information across sector systems.	Scope	Cabinet paper is awaiting presentation to the Cabinet Social Wellbeing Committee (SWC) for approval to proceed to Detailed Business Case. Continue to align related initiatives to the health enterprise architecture target state.	Cabinet paper to the Cabinet Social Wellbeing Committee (SWC) for approval to proceed to Detailed Business Case.	Jun-19	The decision on moving to the next stage of the business case is pending Cabinet approval.	Information sharing and privacy concerns deter clinicians' and consumers' buy in to nHIP.	MoH
National Bowel Screening Programme (NBSP) IT System	Implementation of a national bowel screening IT system, potentially taking a modular and reusable approach.	Imp.	The National Screening Solution (NSS) build contract was signed on the 31st January. During February the project mobilised undertaking detailed planning activities and starting to build the technical environments to configure the NSS onto.	Complete the planning phase then start the build phase.	Planning phase: March 2019 Build phase: July 2019	The NSS delivery project is now on track to deliver an operational screening solution capable of supporting the NBSP in October 2019.	The delivery of the NSS is now on the critical path of the NBSP programme as no further DHBs will start bowel screening on the interim IT solution. Focus on delivering the NSS within the timeframe whilst maintaining an emphasis on quality is a key challenge.	MoH
			Interim IT Solution continues to support the National Coordination Centre and Waitemata, Hutt Valley, Wairarapa, Southern, Counties Manukau and Nelson Marlborough and Lakes DHBs.	Complete the final tranche of enhancements to the solution and infrastructure.	Enhancements: April 2019	Testing of the final tranche of enhancements is now well advanced. An upgrade to supporting infrastructure is required and will be deployed in April.		
Cervical Cancer Screening	Implementation of a re-developed national cervical screening system(NCSS) to meet the requirements for primary HPV screening, taking a modular and reusable preventative health platform approach.	Scope	Business case progressing, targeting completion by end of April 2019.	BBC ready by end April 2019	Apr-19	The NSS Design Phase for the NBSP Implementation Programme is delivering a "universal design" for the NSS, ensuring the NCSP requirements can be built on. The design process will also inform the NCSP-NSS Business Case development.	Without the deployment of the NSS for NBSP and the approval of the NSS-NCSP Business Case, the technology required for Primary HPV Screening will not be available to implement this clinical pathway change.	MoH
Newborn Hearing Information Management System (NHIMS)	NHIMS, a national database to share information across newborn hearing screening, audiology and DHB early intervention providers. NHIMS meets a 2012 recommendation for a national database from a report on a newborn hearing screening incident.	Rollout	Communication to DHBs delayed to enable further planning to support DHB implementations. Now scheduled for April 2019.	Communicate purpose, benefits and cost of NHIMS to DHBs to gain support for implementation.	Apr-19	Continue collaboration with DHBs	If costs are not known DHBs will be unable to commit funding, leading to delays to the national rollout of NHIMS.	MoH
National Maternity Record (NMR)	The NMR is an electronic record of care that allows sharing of information throughout women's pregnancies, labour and birth in hospitals and the community. The next stage of development will give women direct access to their information.	Rollout	The rollout to provide women access to their information will continue in 2019. Projects are underway to ensure the correct information is collected and accessible for reporting purposes. Work continues to ensure access to the NMR for hospital and the community and with expert advisors to inform development of the National Maternity Record clinical systems. The vendor has created a 90 Day Action Plan to improve their service levels in NZ. The Ministry is completing a review on the future direction of Maternity systems; this includes the NMR.	The next iteration of NMR clinical system will be available for users in March 2019. Planning underway for national rollout for women to access their summary information. Developing requirements for Midwives to operate remotely using iPads in 2019. Progress report on the 90 Day action plan will be completed in March 2019. Analyis to support the maternity system review has been extended to allow more time for DHB response and will be completed in April 2019.	Mar-19	Interagency work continues to connect related aspects of the NMR: DIA - Smart Start System project. ACC - Growth Assessment Protocol project. HQSC - National Maternity Early Warning System.	Lessons learned from the early adopter DHBs must be included in the implementation plans of new DHBs adopting the system.	MoH
Health Finance Procurement and Information Management System (FPIM)	FPIM (formerly known as NOS), led by NZ Health Partnerships (NZHP), will design and build the IT infrastructure and applications to meet DHB's finance, procurement and supply chain needs.	Imp.	The first four DHBs - Bay of Plenty, Canterbury, Waikato and West Coast - have been live on FPIM for eight months.

The Business Case has been distributed to DHBs for consideration. All decisions are expected to be made before the end of March.

A new FPIM Governance Framework is being established. | DHB approvals of the Business Case before it goes to Cabinet to consider the future of the ptogramme. | Mar-19 | Health Minister David Clark has called for a revised business case. | A protracted approvals process would delay required risk mitigation work on the IT infrastructure of a number of DHBs. | NZHP |

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National Immunisation System	Two core components of the National Immunisation Register (NIR) are to be upgraded to provide stability and system improvements.	Scope	Ministry funding has been approved to do partial product upgrades to maintain the existing NIR and to add Vaccination History to ImmuniseNow. A Ministry Project Manager has been appointed.	Form the project teams. Identify Ministry systems that are needed to support the NIR upgrades.	Mar-19	Due to the age and bespoke nature of the NIR only two of the three components can be upgraded: Rhapsody and Concerto.	The 2020 Schedule changes will become a dependency once the upgrades to the NIR begin.	MoH
National Health Index (NHI) - Health Provider Index (HPI)	This project includes the upgrade of the National Health Index (NHI) and Health Provider Index (HPI) platforms, and the extension of HPI functionality to meet South Island DHB and wider sector requirements.	Imp.	Business cases approved.	Complete initiation phase activities - solution architecture, data modelling, migration strategy, implemention planning.	May-19	Project team formation underway. HPI activities will be progressed in collaboration with South Island Alliance (SIA). Cloud hosting options will be considered, involving new tools and capabilities if we progress in that direction.	Complexity of moving critical national systems while maintaining continuity of service provision. Significant sector testing will be required for the NHI upgrade. New HPI capabilities may not be fully leveraged by the sector resulting in potential investment duplication.	MoH
NZ ePrescription Service (NZePS)	NZePS enables the electronic exchange of prescription and dispensing information between general practices, residential care facilities, hospitals and community pharmacies.	Rollout	14 percent of all general practices are now generating e-Scripts and 9 percent are authorised to produce e-Scripts for controlled drugs 69 percent of all commnuity pharmacies are scanning eScripts. Community dispensing data is now provided real-time for hospitals across the central and midland region. This service will be expanded to other regions and services. Testing is in the final stages for a pilot with addiction services to significantly improve the prescribing and dispensing processes for their clients.	Continue engagement with DHBs / PHOs and GP practices to promote uptake. Review the Misuse of Drugs Act regulations to support further change and take up of medicines management digital services. Continue to find opportunities to further enhance the service.	Jul-19	NZePS provides a platform to deliver significant benefits across the health system including reduced opportunities for fraud, efficiencies in prescribing and dispensing practices and provision of a person's medication details at the point of care. NZePS provides community dispensed data to health professionals for clinical purposes, such as medicines reconciliation and adherence services.	Concerns about cost and functionality may mean rollout is slower than planned with potential impact on budget. Lack of visibility of roadmap for the development of the service towards a My List of Medicines and paperless prescribing. Current medicines leglislation and regulations do not support electronic prescribing. This has slowed the enhancement of the services Viability of some software vendors, means that funding to improve and enhance the	DHBs

Stage					Confidence		
Concept	Scope	Imp. Implementation	Rollout	PIR Post Implementation Review	● Achievable	● At Risk	New to the report

Next Report due: 31 March 2019

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DISTRICT HEALTH BOARDS								
Northern Region								
Northern Region ISSP and Regional Roadmap	Northern Regional Information Services Strategic Plan (ISSP) 2017-2027 outlines how information services enable the Northern region DHBs to achieve their regional vision.	Imp.	The Regional ISSP v2.0, ISSP Roadmap v1.0, ISSP Programme Charter and Execution Plan v1.0 have all been approved by the hA, ADHB, WHDB, NDHB and CMDHB Boards. Governance arrangements have been completed. High level roadmaps will be completed by April 2019	Formal set up of the ISSP Delivery PSG and ISSP Design Authority to be completed. Full mobilisation of ISSP programme and governance to be completed. Progress on Roadmap Domain workshops over the period December to April	Apr-19	Business cases are being progressed for key identified initiatives from the ISSP Regional Roadmap. Meetings are being held regularly with MoH and Treasury to progress business cases through the process. The development of the Regional ISSP Roadmap v2.0 has kicked off with workshops planned with key DHB resources identified	DHB affordability review in progress. Roadmap initiatives need to be balanced with the available resources in the Region plus funding from Central Government. Northern Region Portfolio funding approach to be agreed with MoH and Treasury	Northern Region
Northern Region Datacentre (IaaS)	Northern Region Datacentre (IaaS) is a foundational programe within the Northern region ISSP. IaaS will evaluate, then where relevant, migrate the region to IaaS services to address the risks and constraints currently faced.	Scope	Good progress made with outputs from Design Phase (5 key artefacts) - with approvals-in-principal from Programme Steering Group (PSG) subject to finalisation of KPMG technical review. Workload Discover and Cloud Placement (WDCP) approach revised to support prioritisation of applications / workloads, this was supported through guidance for last PSG meeting. WDHB requested Counterfactual Review and Workload Placement engagements in final review and endorsement stages. MoH endorsement for CMH of regional business case received Dec 18 and is being closed out with CMH.	The DHB Affordability Review to be completed including an options analysis to reduce costs within the affordability limits. Service Establishment - PAA signing. Migration - WDCP Recommendation. Migration - Instillery Review of BC Counterfactual. Migration - Business Case Update Migration - Business Case Approval by WDHB & CMH	Mar-19	Progress against the plan has been impacted by the delays experienced to complete the Conterfactual review, and to complete the affodability analysis, and the cost reduction analysis and negotiations.	DHB affordability review in progress to assess options and prioritise. MoH endorsement for CMH received on the condition that the spend is within existing approved CMH budget, There is a Risk that outcomes from commercial review and/or WDCP could trigger material scope change. hA PAA delayed due to MoH / Treasury approval of Finance Lease, WDHB business case approval outstanding , WDCP report now delivered and to be endorsed though governance, Counterfactual draft report review on-going	Northern region
Hospital Adminstration Replacement Project (HARP)	HARP is seeking to replace the bespoke and dated Patient Administration Systems (PAS) at ADHB with a modern, resilient and fit for purpose Commercial off the Shelf (COTS) solution. HARP is an ADHB project but is also aligned with the wider Northern Region Information System Strategic Programme (ISSP).	Scope	HARP has submitted a Strategic Assessment as part of the Better Business Case (BBC) process. HARP are currently in the closing stages of an Expression of Interest (EOI) designed to gauge market interest and to help further develop requirements for the upcoming RFP.	HARP will issue a Request for Proposal (RFP) in mid-April 2019 and conduct a Proof of Concept with short listed Suppliers in August 2019.	Apr-19	The EOI has been well received by the market with compliant responses from local, regional and international Suppliers. Preparation for the RFP is in hand. The local and regional approval process for the SSBC could take up to three months before submission to MoH.	Submitting the SSBC after POC means costs will have less fidelity than waiting for the BAFO/negotiation stages. Mitigating this by front end loading the RFP to ensure robust pricing in RFPs. Rules for storing sensitive health information outside New Zealand to be confirmed so suppliers know what hosting solutions they can offer.	ADHB
Regional Collaborative, Community Care (RCCC)	RCCC aims to implement a preferred vendor/product combination for the replacement of the JADE system in use at Northland DHB with the potential for a regional Collaborative Community Care solution.	Feasibility - Business Case	Procurement timeline secured. Feasibility and design timeframes and resource workup well advanced including assumption based planning for implementation resources for Single Stage Business Case planning for lab scenarios as part of evaluation. The RCCC RFP Closed December 18 with Prequalification completed. Responses released to Non- Functional and Commercial TETs for evaluation. Lab Scenarios documentation and Business Process Decomposition continues. Confirmation of funding and Single Stage Business Case.	- The DHB affordability Review to be completed including an options analysis to reduce costs within the affordability limits. - Request for Proposal evaluations complete. - Evaluation Report Prepared. - Preferred Supplier Selection Report Submitted & Endorsed by ISSP PSG.	May-19	The overall status of the programme is rated as 'Amber' due to scale and complexity of the Programme.	DHB affordability review in progress. Scope confirmed regarding Data Sharing Interoperability and Identity Access Management and is finalising the governance arrangements. Discussions with the MoH to confirm the Business Case Model were on-going with multiple revisits to agreed process made and dependant on a preferred vendor being identified for CCC, HIP and IAM. Reference Architecture is not available until April.	Northern region - (hA/NDHB Led)
National Child Health Information Platform (NCHIP)	NCHIP supports existing child health services in the Midlands and Northern regions. It captures and displays milestone data from a variety of disparate systems and presents it as a single unified dashboard. GPs, Well Child providers and Hospital Clinicians access the dashboard along with regional coordination services to ensure that 'no child misses out' when it comes to the 29 health check milestones monitored by the system.	Rollout	NCHIP, used at Waikato, Taranaki and Tairawhiti DHBs, will be rolled out to Auckland, Waitemata and Northland DHBs. SaaS Agreement and SoW with Orion Health completed and enhancements to NCHIP underway. Content of the various data share agreements are being agreed within the context of the PIA. Specifications for the services provided by the NCHIP Coordination hub are agreed and the process of defining operation practices is underway.	Monitor development work underway by Orion Health, Pinnacle Midlands Health Network and healthAlliance and finalise data share agreements with the healthcare services providing data to NCHIP. Design the operational processes for the NCHIP coordination services and begin extracting NCHIP data from the various source systems.	Mar-19	High level of commitment from key stakeholders. National Governance Group meetings commenced with representation from Midlands and Northern regions, Orion Health and the MoH. It has been decided that the Northern Region DHBs will migrate to the new NCHIP platform, followed by the Midland Region. Consultation is underway regarding the proposed establishment of the coordination hub at ADHB/WDHB.	Careful management of development process.	Northern Region
Midland Region								
Midland Clinical Portal	The Midland Clinical Portal (MCP) will create one, consistent and accurate view of patient and clinical information for all Midland DHBs. It will also seek to integrate and share data with primary and other health care providers using MCP.	Imp.	Three Business Cases have been developed and are currently out for regional approval before being submitted to the MoH. Business Case 1. MCP 2.1.0 Technical Enablers. Business Case 2. MCP 2.1.1. Delivery of regional functionality, including the transition of Haurora Tairawhiti on to the MCP. Business Case 3. MCP 2.2.2 Development of regional functionality, including the transition of Bay of Plenty DHB on to the MCP.	Build Messaging Gateway, CDRex March 2019. Complete build for IAMS end of May 2019. Specifying the staging environment - a mirror of production, to allow the non functional testing to be completed. Commence MCP Replatforming testing. Build IAMS, Messaging Gateway and CDRex in the development environment. Testing of functional units in scope of this release.	Mar-19	All regional functionality will become available to all Midland DHBs, if they choose to use it, with go live for Transition (Phase 2, Release 1, Stage 0) between June and October 2019.	Recruitment issues remain problematic. The build activity is taking longer than currently estimated, continue to look at options to mitigate this. The magnitude of the testing required for the MCP Replatforming project is still unknown. Investigating options to mitigate any risks are underway.	Midland Region
			Request for Information for Midland Medicines Management has been developed and is currently out for regional approval before being released to the market.	Release RFI, evaluate submissions, hold vendor presentations and submit Midland Medicine Management solution recommendations to the eSPACE Clinical Authority.	Apr-19			
			Internal testing for St Johns integration to MCP underway. User Acceptance Testing for NZePS integration to MCP underway.	User Acceptance Testing for St Johns integration to MCP underway. NZePS implemented into a future MCP release is in production.	Apr-19 / Mar-19			
Central Region								
Regional Digital Health Services Formerly Central Region Health Information Platform	Delivery of a regional clinical portal (CP) and radiology information system (RIS) for Central Region DHBs and replacement of legacy patient administration system (PAS) at Whanganui, MidCentral and Wairarapa DHBs.	Rollout	Regional RIS platform progressing with upgrade and tracking to completion in June 2019. Capital & Coast will onboard in August 2019, and Hutt Valley towards end of 2019. Hawkes Bay DHB progressing to onboard in 2019, however the expected date of May 2019 has slipped and re-baselining currently underway. Regional webPAS upgrades for NCAMP19 compliance is progressing on schedule.	Service Delivery Partner (SDP) resources are now approved to co-locate from CCDHB to TAS. This is the first of a two-step phase to manage these resources under a new operating model within TAS. Progress continues with the IaaS partner to streamline the existing Software Delivery Lifecycle and simplify the number of current environments. Working with Microsoft to develop a migration path and ROI model for moving workloads to public cloud. Investigating better storage methods for the increasing amount of radiology images	Mar-19	All projects are in-flight and progressing as planned. Meeting held in March with CR CEs achieved an endorsement to continue developing the regional platform and applications environment.	1. Regional service delivery, operations and support require further improvement. 2. Principles of funding model to be agreed and implemented. 3. Clinical governance and working groups to be formalised. 4. ToR for each fo these groups being developed 5. First re-worked draft of regional SLAs completed	Central Region
South Island Region								
South Island Patient Information Care System	The South Island Patient Information Care System (PICS) programme will deliver a new regional hospital patient management system for the South Island DHBs.	Rollout	Data Quality issues identified after CDHB go live actioned and remedial changes scheduled. Initial changes undertaken early February, remaining changes scheduled for May. Progress is being made with Ministry Extracts. The programme team have supported WCDHB & SCDHB in developing their Business Cases.	The programme is currently discussing the implementation sequencing and schedule with the remaining DHBs	Mar-19	Core functionality identified as the foundation is expected to be delivered by December 2019. Theatre functionality is the major element for development during 2019.	Vendor capacity to deliver on schedule.	South Island
Regional Service Provider Index (RSPI)	This project is in the discovery phase. The scope is to recommend and develop the business case for a single, authoritative source identifying people providing health care and administration in the South Island that could be adopted by the rest of New Zealand. The five key concepts identified are organisation, service, facility, team and individual.	Scope	RSPI Programme Manager and Business Analyst have commenced. Business Case approved by Director General of Health. Initial project initation engagment meeting held with MoH, with follow-up activity identified and agreed for the initation phase.	Detailed planning sessions with the MoH team scheduled for April. MoU currently being finalised with respective legal teams for reivew presently.	Mar-19	Key risks and issues currently being reviewed by the project teams.	Lack of a provider index impacts the progress of several key regional programmes such as eReferrals, SI PICS and Health Connect South.	South Island

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PRIMARY CARE								
Patient Portals and Video Conferencing in practices	Implementing patient portals in general practices to provide people with secure online access to their health information. This activity is led by General Practice New Zealand (GPNZ).	Rollout	As of December 2018, 790,524 patients, or 17.2 percent of enrolled patients in NZ had registered to use a patient portal; and 610 practices (63 percent of general practices) have implemented portals. 86 general practices have made clinical notes available to patients and 21 practices are able to use video conference for consultations.	The Telehealth Leadership Group is working with PHOs, practices and the RNZCGPs to create guidelines and templates to support uptake of video conferencing for patient consultations.	May-19	Primary Health Organisations continue to drive patient portal uptake.	Remaining practices do not make portals available and benefits to patients and practices are not achieved.	GPNZ
Lower North Island PHOs Patient Management System Review	Identification of improved primary care patient management system for lower North Island PHOs: Compass, Te Awakairangi and Central.	Scope	The Indici SEHR went live in the 3DHB regions on the 5th December. At Go Live we had 72 practices on the Indici SEHR across the 3DHB regions or 92% of the enrolled population. 3 practices are now live on the Indici PMS, 2 in Central PHO and 1 in Tū Ora Compass Health.	2 more practices are due to go live with the indici PMS on the 4th February and another 2 later in the month, with a further 3 planned for March.	Mar-19	DHBs (Capital and Coast, Hutt Valley, Wairarapa and Mid Central) are supportive of the move to the Indici SEHR.	Continuing to wait on BPAC and 3DHB to get their e-Referral solution tested and ready for the first HVDHB practice to go live - currently planned for late March.	PHO
Compass Health GP Access to CCDHB Clinical Information	Providing GP teams with one click access to patient information in CCDHB hospital information systems (Concerto).	Scope	533 clinicians confirmed with Concerto access.	Continued engagement with practices who have not requested Concerto access for any of their clinicians. Continued deployment of the new Conporto solution across the 3DHB region. Conporto has a limited view of Hutt and Wairarapa DHB Concerto systems available. This will grow in the next few months and CCDHB data will be added shortly.	Mar-19	Continuing to grow the new solution for 3DHB region to provide a consolidated view of all three Concerto systems for patients, and investigate additional data sources.	Using the current advanced form solution, accurate DHB inputting of identity required. The configuration of the Health Certificate on the workstations of clinicians can impact the functionality of the system. This is being managed on a per user basis but has slowed down some installations.	PHO
Pegasus Health PHO - Sirius Programme: Electronic Medical Record Platform Implementation	The Sirius Programme will deliver an alternative preferred electronic medical record, including a platform (Infrastructure as a Service), a practice management system (PMS) solution including patient and provider portals and mobile apps, implementation support including data migration and ongoing support and maintenance.	Imp.	Product improvements and enhancements in final stages, responding to feedback from first practices. Implementation process well advanced for practices going live in first half 2019. Deployed initial set of PMS changes to support MoH CSC/U14 fee change initiatives.	First production release of Sirius Care (Patient Portal). Planning for 1 April MoH NES changes. Ongoing implementations with member practices.	Apr-19		Limited / unquantified interest from GPs in moving to a new PMS due to significant change effort and variable understanding of value proposition. Increased practice demand could impact timely delivery.	PHO
Pinnacle Health PHO Indici Implementation	Indici is a new cloud-based patient information system. It is creating a single master patient list to connect a wide range of services to a core record. It is being deployed across general practices, midwives, rest homes, hospices, residential services and a wide range of allied providers.	Imp.	Indici rolled out to one new practice. Broad Electronic Prescribing System (EPS) rollout commencing. Broad rollout of ACC45 direct SNOMED API has commenced.	Testing of new care planning tool. Testing virtual (video) consultation processes. Rollout of integrated electronic special authority functionality	Mar-19	Ongoing rollout as now treated as business as usual.	Continued issues with non-standard GP2GP files.	PHO
ProCare PHO Patient Management System review	Identification of primary care practice management system recommendation to the ProCare network of 170 practices.	Scope	Project has been divided into PMS implementation in practices and PHO infrastructure upgrade as two separate projects. First phase of PMS implementation - pilot with 3 practices has been kicked off. Scoping of PHO infrastructure upgrade is underway.	Complete negotiations with preferred vendor. Engage with pilot practices for PMS implementation Define PHO upgrade requirements	May 19 May 19 Jun 19	Project manager appointed for both projects. Steering group being reconstituted. Practice readiness assessments getting underway.	Limited general practice support for changing the PMS if a new PMS isn't substantially better than incumbent. Risk that unsuccessful vendors will attempt to undermine the recommendation with practices during implementation phase. Risk that the shortlisted vendors will not be able to meet the requirements and be affordable. Concerns that the timeframe and procurement process for the regional RCCC project could disrupt our process.	PHO
Primary Care Data Service	The majority of Primary Care Networks (PCNs) have jointly funded an Expression of Interest (EoI) to gauge the feasibility of implementing a National Primary Care Data Service (NPCDS) for the sector.	Scope	MoH have clarified the process to secure long term funding for the NPCDS aligned to the Budget 2019 bid process.	Governance Group to develop business case and budget 2019 bid.	Mar-19	Governance Group to confirm commitment to the business case process and agree resource requirements.	MoH funding for the NPCDS requires a Business Case and this may add significant delays. Vendor confidence in future procurement process may be damaged by delay and restart of process.	PHO

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Concept	Scope	Imp. Implementation	Rollout	PIR Post Implementation Review	● Achievable	● At Risk	New to the report