Presbyterian Support Central - Kowhainui Complex

Introduction

This report records the results of a Certification Audit of a provider of aged residential care services against the Ngā Paerewa Health and Disability Services Standard (NZS8134:2021).

The audit has been conducted by BSI Group New Zealand Ltd, an auditing agency designated under section 32 of the Health and Disability Services (Safety) Act 2001, for submission to the Ministry of Health.

The abbreviations used in this report are the same as those specified in section 0.4 of the Ngā Paerewa Health and Disability Services Standard (NZS8134:2021).

You can view a full copy of the standard on the Ministry of Health's website by clicking here.

The specifics of this audit included:

Legal entity:	Presbyterian Support Central			
Premises audited:	Kowhainui Complex			
Services audited:	Hospital services - Medical services; Hospital services - Geriatric services (excl. psychogeriatric); Rest home care (excluding dementia care)			
Dates of audit:	Start date: 30 May 2023 End date: 31 May 2023			
Proposed changes to current services (if any): None				
Total beds occupied across all premises included in the audit on the first day of the audit: 70				

Executive summary of the audit

Introduction

This section contains a summary of the auditors' findings for this audit. The information is grouped into the six sections contained within the Ngā Paerewa Health and Disability Services Standard:

- ō tatou motika | our rights
- hunga mahi me te hanganga | workforce and structure
- ngā huarahi ki te oranga | pathways to wellbeing
- te aro ki te tangata me te taiao haumaru | person-centred and safe environment
- te kaupare pokenga me te kaitiakitanga patu huakita | infection prevention and antimicrobial stewardship
- here taratahi | restraint and seclusion.

As well as auditors' written summary, indicators are included that highlight the provider's attainment against the subsection in each of the sections. The following table provides a key to how the indicators are arrived at.

Key to the indicators

Indicator	Description	Definition
	Includes commendable elements above the required levels of performance	All subsections applicable to this service fully attained with some subsections exceeded
	No short falls	Subsections applicable to this service fully attained
	Some minor shortfalls but no major deficiencies and required levels of performance seem achievable without extensive extra activity	Some subsections applicable to this service partially attained and of low risk

Indicator	Description	Definition
	A number of shortfalls that require specific action to address	Some subsections applicable to this service partially attained and of medium or high risk and/or unattained and of low risk
	Major shortfalls, significant action is needed to achieve the required levels of performance	Some subsections applicable to this service unattained and of moderate or high risk

General overview of the audit

Presbyterian Support Central Kowhainui provides hospital (geriatric and medical), and rest home level of care for up to 79 residents. There were 70 residents on the days of audit; 39 rest home (including one ACC, and one respite), and 31 hospital level (including 3 YPD, and one intermediate care).

This certification audit was conducted against the Ngā Paerewa Health and Disability Services Standard 2021 and the contracts with Te Whatu Ora Health New Zealand -Whanganui. The audit process included the review of policies and procedures, the review of residents and staff files, observations, and interviews with residents, family/whānau, management, staff, and a general practitioner.

The home manager is appropriately qualified and experienced and is supported by an experienced clinical team, including a clinical nurse manager and two clinical coordinators.

There are quality systems and processes being implemented. Feedback from residents and family/whānau were positive about the care and the services provided. An induction and in-service training programme are in place to provide staff with appropriate knowledge and skills to deliver care.

This certification audit identified areas for improvement related to care plan interventions, monitoring, and medication management. A continuous improvement rating has been awarded around resident activities.

Ō tatou motika | Our rights

Includes 10 subsections that support an outcome where people receive safe services of an appropriate standard that comply with consumer rights legislation. Services are provided in a manner that is respectful of people's rights, facilitates informed choice, minimises harm, and upholds cultural and individual values and beliefs.		Subsections applicable to this service fully attained.	
---	--	--	--

Kowhainui Rest Home provides an environment that supports resident rights and safe care. Staff demonstrated an understanding of residents' rights and obligations. There is a Māori and Pacific health plan. The service works to provide high-quality and effective services and care for residents.

Residents receive services in a manner that considers their dignity, privacy, and independence. The service provides care and support to people in a way that is inclusive and respects their identity and their experiences. The service listens and respects the voices of the residents and effectively communicates with them about their choices. Care plans accommodate the choices of residents and/or their family/whānau. There is evidence that residents and family/whānau are kept informed. The rights of the resident and/or their family/whānau to make a complaint is understood, respected, and upheld by the service. Complaints processes are implemented, and complaints and concerns are actively managed and well-documented.

Hunga mahi me te hanganga | Workforce and structure

Includes 5 subsections that support an outcome where people receive quality services through effective governance and a supported workforce.	Subsections applicable to this service fully attained.
--	--

The business plan includes a mission statement and operational objectives. The service has effective quality and risk management systems in place that take a risk-based approach, and these systems meet the needs of residents and their staff. Quality

improvement projects are implemented. Internal audits, meetings, and collation of data were documented as taking place as scheduled, with corrective actions as indicated.

There is a staffing and rostering policy. There are human resources policies which cover recruitment, selection, orientation and staff training and development. The service had an induction programme in place that provides new staff with relevant information for safe work practice. There is an in-service education/training programme covering relevant aspects of care and support and external training is supported. The organisational staffing policy aligns with contractual requirements and includes skill mixes. Residents and families reported that staffing levels are adequate to meet the needs of the residents.

The service ensures the collection, storage, and use of personal and health information of residents is secure, accessible, and confidential.

Ngā huarahi ki te oranga | Pathways to wellbeing

	a at	Some subsections applicable to this	
Includes 8 subsections that support an outcome where people participate in the development of their pathway to wellbeing, and receive timely assessment, followed by services that are		service partially attained and of	
planned, coordinated, and delivered in a manner that is tailored to their needs.		medium or high risk and/or unattained and	
		of low risk.	

The registered nurses and enrolled nurse are responsible for each stage of service provision. The registered nurses assess, plan and review residents' needs, outcomes, and goals with the resident and/or family/whānau input. There is evidence of family/whānau participation in care and treatment provided. Care plans demonstrate service integration. Resident records included medical notes by the contracted general practitioner and other visiting allied health professionals. Medication policies reflect legislative requirements and guidelines. All staff responsible for administration of medication complete education and medication competencies. The electronic medicine charts reviewed were reviewed by the general practitioner at least three-monthly.

An activities programme is implemented that meets the needs of the residents. The programme includes community visitors and outings, entertainment and activities that meet the individual recreational, physical, and cognitive abilities and preferences for the consumer group. There are activities for residents who want to be connected with te ao Māori, and staff members work in ways that ensure the connection is authentically maintained.

Residents' food preferences and dietary requirements are identified at admission and all meals are cooked on site. The service has a current food control plan, and the menu has regular dietitian input and oversight. The menu provides for cultural and religious preferences, and food services are in line with tapu and noa.

Planned exits, discharges or transfers were coordinated in collaboration with the resident and family/whānau to ensure continuity of care.

Te aro ki te tangata me te taiao haumaru | Person-centred and safe environment

Includes 2 subsections that support an outcome where Health and disability services are
provided in a safe environment appropriate to the age and needs of the people receiving
services that facilitates independence and meets the needs of people with disabilities.

Subsections applicable to this service fully attained.

The building holds a current warrant of fitness. There is a preventative maintenance plan to ensure the plant, equipment and fixtures are safe. Hot water temperatures are checked regularly. There is a call bell system that is appropriate for the residents to use.

Residents can freely mobilise within the communal areas with safe access to the outdoors, seating, and shade.

All bedrooms are single occupancy. All rooms have ensuite and there are additional shared bathrooms and toilet facilities. Rooms are personalised with ample light and adequate heating.

Documented systems are in place for essential, civil defence, emergency, and security services. Staff have planned and implemented strategies for emergency management including Covid-19. There is always a staff member on duty with a current first aid certificate.

Te kaupare pokenga me te kaitiakitanga patu huakita | Infection prevention and antimicrobial stewardship

Includes 5 subsections that support an outcome where Health and disability service providers' infection prevention (IP) and antimicrobial stewardship (AMS) strategies define a clear vision and purpose, with quality of care, welfare, and safety at the centre. The IP and AMS programmes are up to date and informed by evidence and are an expression of a strategy that seeks to maximise quality of care and minimise infection risk and adverse effects from antibiotic use, such as antimicrobial resistance.

Subsections applicable to this service fully attained.

Infection prevention management systems are in place to minimise the risk of infection to consumers, service providers and visitors. The infection control programme is implemented and meets the needs of the organisation and provides information and resources to inform the service providers. Documentation evidenced that relevant infection control education is provided to all staff as part of their orientation and as part of the ongoing in-service education programme. Antimicrobial usage is monitored. The type of surveillance undertaken is appropriate to the size and complexity of the organisation. Standardised definitions are used for the identification and classification of infection events. Results of surveillance are acted upon, evaluated, and reported to relevant personnel in a timely manner. The service has robust Covid-19 screening in place for residents, visitors, and staff. Covid-19 response plans are in place and the service has access to personal protective equipment supplies. There have been two outbreaks (Covid-19) since the previous audit.

Chemicals are stored securely throughout the facility. Staff receive training and education to ensure safe and appropriate handling of waste and hazardous substances, there are documented processes in place, and incidents are reported in a timely manner. Fixtures, fittings, and flooring is appropriate and toilet/shower facilities are constructed for ease of cleaning. Documented policies and procedures for the cleaning and laundry services are implemented with appropriate monitoring systems in place to evaluate the effectiveness of these services.

Here taratahi | Restraint and seclusion

Includes 4 subsections that support outcomes where Services shall aim for a restraint and	Subsections	
seclusion free environment, in which people's dignity and mana are maintained.	applicable to this	
seclusion nee environment, in which people's dignity and mana are maintained.	service fully attained.	1

The restraint coordinator is the clinical nurse manager who is a registered nurse. The service is restraint free. Minimising restraint is included as part of the education and training plan. The service considers least restrictive practices, implementing de-escalation techniques and alternative interventions, and would only use an approved restraint as the last resort.

Summary of attainment

The following table summarises the number of subsections and criteria audited and the ratings they were awarded.

Attainment Rating	Continuous Improvement (CI)	Fully Attained (FA)	Partially Attained Negligible Risk (PA Negligible)	Partially Attained Low Risk (PA Low)	Partially Attained Moderate Risk (PA Moderate)	Partially Attained High Risk (PA High)	Partially Attained Critical Risk (PA Critical)
Subsection	0	25	0	1	1	0	0
Criteria	1	163	0	2	1	0	0

Attainment Rating	Unattained Negligible Risk (UA Negligible)	Unattained Low Risk (UA Low)	Unattained Moderate Risk (UA Moderate)	Unattained High Risk (UA High)	Unattained Critical Risk (UA Critical)
Subsection	0	0	0	0	0
Criteria	0	0	0	0	0

Attainment against the Ngā Paerewa Health and Disability Services Standard

The following table contains the results of all the subsections assessed by the auditors at this audit. Depending on the services they provide, not all subsections are relevant to all providers and not all subsections are assessed at every audit.

There may be subsections in this audit report with an attainment rating of 'not applicable' which relate to new requirements in Ngā Paerewa that the provider is working towards. The provider will be expected to meet these requirements at their next audit.

For more information on the standard, please click here.

For more information on the different types of audits and what they cover please click here.

Subsection with desired outcome	Attainment Rating	Audit Evidence
Subsection 1.1: Pae ora healthy futures Te Tiriti: Māori flourish and thrive in an environment that enables good health and wellbeing. As service providers: We work collaboratively to embrace, support, and encourage a Māori worldview of health and provide high- quality, equitable, and effective services for Māori framed by Te Tiriti o Waitangi.	FA	A Māori health plan is documented for the service. This policy acknowledges Te Tiriti o Waitangi as a founding document for New Zealand. The service has residents who identify as Māori. The home manager stated that they support increasing Māori capacity by employing more Māori staff members when they do apply for employment opportunities at Presbyterian Support Central (PSC) – Kowhainui Complex. At the time of the audit there were staff who identified as Māori. As part of staff training, PSC incorporate the Māori health strategy (He Korowai Oranga), Te Whare Tapa Whā Māori Model of Health and wellbeing and the Eden Alternative principles and domains of wellbeing. They also discuss the importance of the Te Tiriti o Waitangi and how the principles of partnership, protection and participation are enacted in the work with residents. Elements of this are woven through other training as appropriate. All staff have access to relevant tikanga guidelines. On interview staff described how they are encouraged to speak in te reo Māori.

		Residents and whānau are involved in providing input into the resident's care planning, their activities, and their dietary needs. Staff interviewed (five healthcare assistants, three registered nurses including two clinical coordinators, one enrolled nurse, one laundry, one cleaner, one food services manager, one recreation team leader), and management (home manager, clinical nurse manager) described how care is planned to be individualised with resident focussed goals that reflect choice and promote independence. The service has links with the local marae.
		The Enliven Cultural Advisory Group (CAG) was established in 2018 with the goal of improving the environment, policies and practices to better support Māori health and wellbeing, and has a documented Māori health plan, as well as a Kaumātua Oranga (Wellness Map) which is used in care planning. The group is committed to involve whānau, Māori staff and elders in the co-creation of policies and resources.
Subsection 1.2: Ola manuia of Pacific peoples in Aotearoa The people: Pacific peoples in Aotearoa are entitled to live and enjoy good health and wellbeing. Te Tiriti: Pacific peoples acknowledge the mana whenua of Aotearoa as tuakana and commit to supporting them to achieve tino rangatiratanga. As service providers: We provide comprehensive and equitable health and disability services underpinned by Pacific worldviews and developed in collaboration with Pacific peoples for improved health outcomes.	FA	Presbyterian Support Central (PSC) recognises the uniqueness of Pacific cultures and the importance of recognising that dignity and the sacredness of life are integral in the service delivery of Health and Disability Services for Pacific people. There is a comprehensive Pacific health plan documented as part of the cultural appropriate service policy. The policy is based on the Ministry of Health Ola Manuia: Pacific Health and Wellbeing Action Plan 2020-2025. The Code of Residents Rights is available in Tongan and Samoan. On the day of audit there were no residents who identified as Pasifika. Presbyterian Support Central Kowhainui has staff members who identify as Pasifika. Pasifika care staff interviewed described how the service encourages and supports family/whānau members participation in care and care planning. Staff also described how the community is at the heart of their service and that links to Pasifika groups in the community are maintained.
		The home manager described how ethnicity information and Pasifika people's cultural beliefs and practices would be identified during the admission process and entered into the electronic resident

 The People: My rights have meaningful effect through the actions and behaviours of others. Te Tiriti:Service providers recognise Māori mana motuhake (self-determination). As service providers: We provide services and support to people in a way that upholds their rights and complies with legal requirements. Discussions relating to the Code are also held during the resident and family/whānau on admission. Discussions relating to the Code are also held during the resident and family/whānau interviewed reported that the residents and family/whānau interviewed reported that the residents and family/whānau interviewed reported that the resident and residents during the audit were respectful. Information about the Nationwide Health and Disability Advocacy Service and the resident advocacy is available at the entrance to the facility and in the entry pack of information provided to residents and their family/whānau. There are links to spiritual support and links with community health providers, delivering a range of whānau ora services. Church services are held regularly, and the chaplain is available two days per week or more often if required. 			 management system. Family/whānau are encouraged to be present during the admission process and the service welcomes input from the resident and family/whānau when documenting the initial care plan. Individual cultural beliefs are documented in the activities profile, activities plan and care plan. The service is actively recruiting new staff. The home manager described how they encourage and support any staff that identify as Pasifika beginning at the recruitment process and provide equitable employment opportunities for the Pasifika community.
services are linked to the complaints process.	The People: My rights have meaningful effect through the actions and behaviours of others. Te Tiriti:Service providers recognise Māori mana motuhake (self- determination). As service providers: We provide services and support to people in a way that upholds their rights and complies with legal	FA	 multiple locations in English and te reo Māori. Details relating to the Code are included in the information that is provided to new residents and their family/whānau. The home manager, or clinical nurse manager discusses aspects of the Code with residents and their family/whānau on admission. Discussions relating to the Code are also held during the resident and family/whānau meetings. All residents and family/whānau interviewed reported that the residents' rights are being upheld by the service. Interactions observed between staff and residents during the audit were respectful. Information about the Nationwide Health and Disability Advocacy Service and the resident advocacy is available at the entrance to the facility and in the entry pack of information provided to residents and their family/whānau. There are links to spiritual support and links with community health providers, delivering a range of whānau ora services. Church services are held regularly, and the chaplain is available two days per week or more often if required. Staff receive education in relation to the Code at orientation and through the education and training programme which includes (but is not limited to) understanding the role of advocacy services. Advocacy

		by PSC Kowhainui sets the overarching framework to guide the service to achieve the best health outcomes for Māori. Tino rangatiratanga is acknowledged within the strategic plan to ensure and promote independent Māori decision-making. PSC Kowhainui have also adopted the four pathways of the original He Korowai Oranga framework. The service recognises Māori mana motuhake: self-determination, independence, sovereignty, authority, as evidenced through interviews, resident care plans and in policy.
Subsection 1.4: I am treated with respect The People: I can be who I am when I am treated with dignity and respect. Te Tiriti: Service providers commit to Māori mana motuhake. As service providers: We provide services and support to people in a way that is inclusive and respects their identity and their experiences.	FA	Healthcare assistants and registered nurses interviewed described how they support residents in making individual choices. Residents are supported to make decisions about whether they would like family/whānau members to be involved in their care and other forms of support. Residents interviewed confirmed they have control and choice over activities they participate in and are encouraged and assisted to exercise freedom of choice, and their right to autonomous decision making related to their health and wellbeing.
		It was observed that residents are treated with dignity and respect. Resident and family/whānau satisfaction surveys completed in 2021 and 2022 confirmed that residents and family/whānau are treated with respect. This was also confirmed during interviews with residents and families.
		A sexuality and intimacy policy are in place. Staff interviewed stated they respect each resident's right to have space for intimate relationships. This was confirmed by a married couple in care, interviewed during the audit.
		Staff were observed to use person-centred and respectful language with residents. Residents and families interviewed were positive about the service in relation to their values and beliefs being considered and met. Privacy is ensured and independence is encouraged.
		Residents' files and care plans identified resident's preferred names. Values and beliefs information is gathered on admission with relative's involvement and is integrated into the residents' care plans. Spiritual

		needs are identified, and church services are held. A chaplain is employed at the home, and a spirituality policy is in place. The PSC Kowhainui annual training plan demonstrates training that is responsive to the diverse needs of people across the service. Comprehensive cultural awareness training is provided which includes (but not limited to) Te Tiriti o Waitangi, Māori world view (te ao Māori) and tikanga Māori.
		Te reo Māori is integrated into everyday life at PSC Kowhainui. There is extensive dual language signage in English and te reo Māori throughout the facility, and the monthly activities planner incorporates dual language for dates and themes. The service responds to tāngata whaikaha needs. A pae ora intranet site is available for staff to use as a resource. Te reo Māori and tikanga Māori is promoted through the availability of resource tools and leadership commitment to make te reo me ngā tikanga Māori more visible within the organisation. Staff are supported with te reo Māori pronunciation.
Subsection 1.5: I am protected from abuse The People: I feel safe and protected from abuse. Te Tiriti: Service providers provide culturally and clinically safe services for Māori, so they feel safe and are protected from abuse. As service providers: We ensure the people using our services are safe and protected from abuse.	FA	An abuse and neglect policy is being implemented. PSC Kowhainui policies prevent any form of discrimination, coercion, harassment, or any other exploitation. Inclusiveness of all ethnicities, and cultural days celebrate diversity. A PSC code of conduct is discussed with staff during their induction to the service that addresses harassment, racism, and bullying. Staff acknowledge that they accept the PSC code of conduct and could describe how this is observed when providing care to residents.
		Staff complete education on orientation and annually as per the training plan on how to identify abuse and neglect. Staff are educated on how to value the older person showing them respect and dignity. All residents and families interviewed confirmed that the staff are very caring, supportive, and respectful.
		Police checks are completed as part of the employment process. The service implements a process to manage residents' comfort funds, such as sundry expenses. Professional boundaries are defined in job descriptions. Interviews with registered nurses and healthcare assistants confirmed their understanding of professional boundaries,

		including the boundaries of their role and responsibilities. Professional boundaries are covered as part of orientation. The service implements the Eden Alternative model of care. The residents care plans and integrated records evidence the implementation of this philosophy. This is a strengths-based and holistic model of care and is prioritised in the Māori health plan to also ensure wellbeing outcomes for Māori residents. There are short and long-term objectives in the PSC cultural safety and Treaty of Waitangi expectation policy that provides a framework and guide to improving Māori health and leadership commitment to address inequities.
Subsection 1.6: Effective communication occurs The people: I feel listened to and that what I say is valued, and I feel that all information exchanged contributes to enhancing my	FA	Information is provided to residents/relatives on admission. Bi-monthly resident and relative meetings identify feedback from residents and consequent follow up by the service.
feel that all information exchanged contributes to enhancing my wellbeing. Te Tiriti: Services are easy to access and navigate and give clear and relevant health messages to Māori. As service providers: We listen and respect the voices of the people who use our services and effectively communicate with them about their choices.		Policies and procedures relating to accident/incidents, complaints, and open disclosure policy alert staff to their responsibility to notify next of kin/whānau/of any accident/incident that occurs. Electronic accident/incident forms have a section to indicate if next of kin have been informed (or not) of an accident/incident. This is also documented in the progress notes. Twelve accident/incident forms reviewed identified family/whānau are kept informed, this was confirmed through the interviews with relatives.
		An interpreter policy and contact details of interpreters is available. Interpreter services are used where indicated. At the time of the audit all residents could speak and understand English. The service provided evidence of strategies and resources for communication, and how they would assist residents who may be unable to speak English should they enter the service.
		Non-subsidised residents are advised in writing of their eligibility and the process to become a subsidised resident should they wish to do so. The residents and family/whānau are informed prior to entry of the scope of services and any items that are not covered by the agreement.
		The service communicates with other agencies that are involved with

		the resident such as the hospice and Te Whatu Ora – Whanganui specialist services (e.g., physiotherapist, clinical nurse specialist for wound care, older adult mental health service, hospice nurse, speech language therapist and dietitian). The delivery of care includes a multidisciplinary team with resident and relative consent in planning and delivery of services. The home manager and clinical nurse manager described the process around providing residents with time for discussion around care, time to consider decisions, and opportunity for further discussion, if required.
Subsection 1.7: I am informed and able to make choices The people: I know I will be asked for my views. My choices will be respected when making decisions about my wellbeing. If my choices cannot be upheld, I will be provided with information that supports me to understand why. Te Tiriti: High-quality services are provided that are easy to access and navigate. Providers give clear and relevant messages so that individuals and whānau can effectively manage their own health, keep well, and live well. As service providers: We provide people using our services or their legal representatives with the information necessary to make informed decisions in accordance with their rights and their ability to exercise independence, choice, and control.	FA	There are policies around informed consent. Nine resident files reviewed included informed consent forms signed by either the resident or powers of attorney/welfare guardians. Consent forms for Covid and flu vaccinations were also on file where appropriate. Residents and relatives interviewed could describe what informed consent was and their rights around choice. There is an advance directive policy. In the files reviewed, there were appropriately signed resuscitation plans and advance directives in place. The service follows relevant best practice tikanga guidelines, welcoming the involvement of whānau in decision-making where the person receiving services wants them to be involved. Discussions with seven residents (four hospital, three rest home), and six relatives (two rest home, four hospital) confirmed that they are involved in the decision-making process, and in the planning of care. Admission agreements had been signed and sighted for all the files seen. Copies of enduring power of attorneys (EPOAs) or welfare guardianship were in resident files where applicable. The service follows relevant best practice tikanga guidelines by incorporating and considering the residents' cultural identity when planning care. The home manager and clinical nurse manager have a good understanding of the organisational process to ensure Māori residents involved the family/whānau for collective decision making. Support services for Māori are available.

Subsection 1.8: I have the right to complain The people: I feel it is easy to make a complaint. When I complain I am taken seriously and receive a timely response. Te Tiriti: Māori and whānau are at the centre of the health and disability system, as active partners in improving the system and their care and support. As service providers: We have a fair, transparent, and equitable system in place to easily receive and resolve or escalate complaints in a manner that leads to quality improvement.	FA	The complaints procedure is provided to residents and relatives on entry to the service. The home manager maintains a record of all complaints, both verbal and written, by using an electronic complaint register. There have been two complaints (2022) since the previous audit in August 2021, and none in 2023 year to date. There have been no external complaints. The home manager described the complaint documentation process including acknowledgement, investigation, follow-up letters and resolution to demonstrate that complaints would be managed in accordance with guidelines set by the Health and Disability Commissioner (HDC). Staff on interview confirmed they are informed of complaints (and any subsequent corrective actions) in clinical quality meetings and all-of- staff meetings. Complaints are a standard agenda item in all staff, clinical and senior team meetings (meeting minutes sighted). Discussions with residents and relatives confirmed they were provided with information on complaints and complaints forms are available throughout the facility. Residents have a variety of avenues they can choose from to make a complaint or express a concern. Resident meetings are usually held bi-monthly; however, phone and email complaints or suggestions are welcome. Communication is maintained with individual residents with updates at activities and mealtimes and one on one reviews. Residents and/or relatives/whānau making a complaint can involve an independent support person in the process if they choose. On interview, residents and family/whānau stated they felt comfortable to raise issues of concern with management at any time.
Subsection 2.1: Governance The people: I trust the people governing the service to have the knowledge, integrity, and ability to empower the communities they serve. Te Tiriti: Honouring Te Tiriti, Māori participate in governance in partnership, experiencing meaningful inclusion on all governance	FA	PSC Kowhainui is part of Presbyterian Support Central (PSC) – Enliven and is in Whanganui. Presbyterian Support Central oversees thirteen aged care facilities across the lower North Island. PSC Kowhainui provides hospital and rest home level of care for up to 79 residents. On the day of the audit, there were 70 residents. Thirty-nine residents were receiving rest home level care; including one respite, and one resident funded by the Accident Compensation Corporation

bodies and having substantive input into organisational operational policies. As service providers: Our governance body is accountable for delivering a highquality service that is responsive, inclusive, and sensitive to the cultural diversity of communities we serve.	(ACC). There were thirty-one hospital level residents; including one on an interim care contract, and three residents funded as a young person with a disability (YPD). All residents apart from ACC, YPD, interim and respite care were on the age-related residential care (ARRC) contract.
	PSC Kowhainui has an overarching strategic plan (2020-2025) in place with clear business goals to support their Enliven philosophy. The Enliven principles of care are based on the Eden alternative which aims to promote positive ageing. The model of care sits within this framework and incorporates Māori concept of wellbeing – Te Whare Tapa Whā. The business plan (2022-2023) includes a purpose, values, and priority objectives with site specific goals.
	PSC has a Board of eight directors which includes Pasifika and Māori representation. The position includes providing advice to the Board to further explore and implement solutions on ways to achieve equity and improve outcomes for tāngata whaikaha. The PSC regional manager interviewed confirmed there is a 'roles and responsibilities' framework for directors and this is documented in the Trust Charter. Each member of the Board has their own expertise, with some appointed by the Presbyterian Church. The Board receives a director's reports monthly from the general manager and clinical director. Three nurse consultants support the clinical director. Individual members of the Board have completed cultural training to ensure they are able to demonstrate expertise in Te Tiriti, health equity and cultural safety. PSC Enliven Wai Ora learning package and Whanau Ora te reo Māori education and dictionary is readily available to all staff.
	The PSC Enliven strategic plan reflects the organisations commitment to collaboration with Māori. This aligns with the Ministry of Health strategies and how it addresses barriers to equitable service delivery.
	The Board is committed to the meaningful Te Tiriti partner representation. The Enliven Cultural Advisory Group (CAG) is made up of Māori staff, residents, whānau, kaumātua and iwi representation from the local area where the group meetings are currently held. Advice from the CAG have resulted in changes to policy and procedures, introduction of regular mihi whakatau at each site, inclusion of karakia mō e kai at mealtimes, and updates to the

 mandatory training programmes for all staff to ensure clear understanding of the Te Tiriti obligations as it applies to individuals. Enliven advisory groups include Quality Advisory Group (QAG), Training Advisory Group (TAG), Cultural Advisory Group (CAG), mini-CAG (Māori only), Eden Advisory Group (EAG), Business Advisory Group (RAG), Netrition Advisory Group (RAG), and Product Advisory Group (RAG). Nutrition Advisory Group (NAG) and Product Advisory Group (PAG). Advisory Groups are compiled of staff, residents, whānau and where appropriate (CAG and mini-CAG), iwi and community organisation representation. These groups meet 3 – 4 times per year and develop policies and procedures. Senior Enliven staff are expected to be involved in at least one of these groups. The work plan for the Cultural Advisory Group includes identifying support needs for Māori and Pasifika staff. The quality programme includes a quality programme policy and quality goals (including site specific business goals) that are reviewed monthly in clinical focused (quality) meetings and quality action forms that are completed for any quality improvements/initiatives during the year. Cultural safety is embedded within the documented quality programme and staff training. Tāngata whaikaha have meaningful representation through bi-monthly resident meetings and annual satisfaction surveys. The management team review the results and feedback to identify barriers to care to improve outcomes for all residents. The Enliven chief operating officer has over 16 years' experience with PSC. The home manager has managed PSC Kowhainui since 2017, has business and management qualifications, and previous care home manager and two clinical coordinators, all of whom are registered nurses. The clinical nurse manager has worked for PSC
since 2013. The manager has completed more than eight hours of training related to managing an aged care facility and education including: privacy related training; PSC annual managers training day; and Te Pūmaumau nationhood building course.

Subsection 2.2: Quality and risk The people: I trust there are systems in place that keep me safe, are responsive, and are focused on improving my experience and outcomes of care. Te Tiriti: Service providers allocate appropriate resources to specifically address continuous quality improvement with a focus on achieving Māori health equity. As service providers: We have effective and organisation-wide governance systems in place relating to continuous quality improvement that take a risk-based approach, and these systems meet the needs of people using the services and our health care and support workers.	FA	Enliven uses an internal benchmarking system utilising information from the electronic registers. This benchmarks indicators across all Enliven Central homes, and all levels of care. Kowhainui Rest Home implements improvement plans when the home is below benchmarks in any area. PSC also benchmarks with other aged care providers on some key clinical indicators such as falls, polypharmacy, fractures, restraints, and interRAI assessments. This information is used for quality improvement projects within the organisation. Several advisory groups have been established to support the quality system. Enliven has several Advisory Groups (link 2.1) made up of Central Office and Home representatives that meet at least three times a year to develop policies and oversee implementation. Quality initiatives (to maintain a COVID -19 free environment and incorporating the use of te reo Māori into support plans for Māori
		residents) are documented. Staff and resident education is monitored and recorded at regular intervals. Enliven introduced Health Checks in 2017. Once a year, each home is peer reviewed by senior staff from other homes. This has resulted in sharing of quality improvement ideas between homes. It has also enabled Enliven to make improvements at all homes, based on the learnings from the Health Checks. Kowhainui Rest Home had their last health check completed in September 2022.
		Policies and procedures and associated implementation systems provide a good level of assurance that the facility is meeting accepted good practice and adhering to relevant standards. A document control system is in place. Policies are regularly reviewed and are updated. New policies or changes to policy are communicated to staff. There are procedures to guide staff in managing clinical and non-clinical emergencies.
		PSC Kowhainui has an established quality and risk management programme. The programme includes performance monitoring and benchmarking through internal audits and through the collection, collation, and analysis of clinical indicator benchmarking data. There are senior team meetings, monthly clinical, and staff meetings, which provide an avenue for discussions in relation to (but not limited to); quality data; health and safety; infection control/pandemic strategies;

complaints received (if any); staffing; and education. Internal audits, meetings. Data is collated, documented, and presented at meetings. Corrective actions arising from analysis and discussion are also documented where indicated to address service improvements. Quality data and trends in data are posted on staff noticeboards, located in the staffroom and nurses' stations. Progress on corrective actions is discussed at senior team, clinical and staff meetings to ensure any outstanding matters are addressed with sign-off when completed.
Critical analysis of organisational practice is completed through benchmarking and analysis and reports at national level, annual review of the quality programme, review of policies and internal audits.
All staff have completed cultural safety training and competency to ensure a high-quality service is provided for Māori. Ethnicities are documented as part of the resident's entry profile and quality indicator data is analysed for comparisons and trends to improve health equity. As part of the overall annual review of the quality programme the service reviews annual education and competence programme. Staff are supported to learn te reo Māori and e-learning material and resources are available on the intranet.
The 2021 and 2022 resident and family/whānau satisfaction surveys indicated high level of satisfaction with the service, with results consistently above the group average. Survey results have been communicated to residents in resident meetings (meeting minutes sighted).
Health and safety systems are in place with an annual identified health and safety goal that is directed from head office. Health and safety are part of all staff and senior management meetings. The home manager is the health and safety representative, and other staff have completed level one and two health and safety training. Manufacturer safety datasheets are up to date. Hazard identification forms and an up-to-date hazard register has been maintained. There are regular manual handling training sessions for staff. The noticeboards in the staffroom and nurses' stations keep staff informed on health and safety issues. Electronic reports are completed for each incident/accident, with immediate action noted and any follow-up

		action(s) required.
		Twelve accident/incidents were reviewed (witnessed and unwitnessed falls, bruises, and skin tears). Incident and accident data is collated monthly and analysed. Opportunities to minimise future risks are identified by the home manager, and clinical nurse manager who review every adverse event. Individual falls prevention strategies are in place for residents identified at risk of falls. In the event of a staff accident or incident, a debrief process is documented on the accident/incident form in the electronic system.
		Quality initiatives for 2023 include a goal to become the local facility of choice, enhancing community engagement, and a focus upon recruitment and retention of staff.
		Discussions with the home manager and clinical nurse manager evidenced awareness of their requirement to notify relevant authorities in relation to essential notifications. There have been section 31 notifications completed (from the previous audit in 2021) to notify HealthCERT around issues relating to registered nurse shortages, and grade 3 or above pressure injuries. There have been two outbreaks (COVID-19) documented since the last audit.
Subsection 2.3: Service management The people: Skilled, caring health care and support workers listen	FA	There is a staffing policy that describes rostering requirements. The roster provides sufficient and appropriate coverage for the effective delivery of care and support.
to me, provide personalised care, and treat me as a whole person. Te Tiriti: The delivery of high-quality health care that is culturally responsive to the needs and aspirations of Māori is achieved through the use of health equity and quality improvement tools. As service providers: We ensure our day-to-day operation is managed to deliver effective person-centred and whānau-centred services.		The registered nurses, enrolled nurses, activity staff and a number of healthcare assistants (HCAs) hold current first aid certificates. There is a first aid trained staff member and a registered nurse on duty 24/7.
		Interviews with staff confirm that overall staffing is adequate to meet the needs of the residents.
		The home manager and clinical nurse manager are on site Monday to Friday. There is a clinical coordinator on duty 7 days per week. On call is covered by the management team on rotation.
		All staff sign their job description during on-boarding to the service. Job descriptions reflect the expected positive behaviours and values,

responsibilities, and any additional functions (e.g., restraint manager, infection control manager). Good teamwork amongst staff was highlighted during the healthcare assistants and RN interviews. Staff and residents are informed when there are changes to staffing levels, evidenced in staff interviews.
PSC Enliven has a comprehensive three-year compulsory training programme for registered nurses and healthcare assistants to ensure all requirements are being met. The structure includes a booking system for the RN component and training resources. The education and training schedule lists compulsory training (Enliven essentials and clinical topics), which includes cultural awareness training. Competencies are completed by staff, which are linked to the education and training programme. All HCAs are required to complete annual competencies for restraint, handwashing, correct use of PPE, cultural safety and moving and handling. A record of completion is maintained.
The service supports and encourages healthcare assistants to obtain a New Zealand Qualification Authority (NZQA) qualification. Additional RN specific competencies include, syringe driver, urinary catheterisation, and interRAI assessment competency. Seven nurses, including the clinical manager and clinical coordinators are interRAI trained. All RNs, and ENs are encouraged to also attend external training, webinars and zoom training where available. The PSC intranet has extensive resources relating to Māori health equity data and statistics available to staff. The service is implementing an environment that encourages and support cultural safe care through learning and support.
Training provides for a culturally competent workforce to provide safe cultural care, including a Māori world view and the Treaty of Waitangi. The training content provided resources to staff to encourage participation in learning opportunities that provides them with up-to- date information on Māori health outcomes and disparities, and health equity. Staff are encouraged to access the PSC Pae Ora intranet website which provides comprehensive and well-presented information on all aspects of Te Tiriti o Waitangi and health equity.
The service encourages all their staff to attend meetings, which provide a suitable environment to share high-quality Māori health

		information. Resident/family/whānau meetings provide opportunities to discuss results from satisfaction surveys and corrective actions being implemented (meeting minutes sighted). Training, support, performance, and competence are provided to staff to ensure health and safety in the workplace including moving and handling; handwashing; hoist training; chemical safety; emergency management including (six-monthly) fire drills; and personal protective equipment (PPE) training. Environmental internal audits are recorded when completed. Staff wellness is encouraged through participation in health and wellbeing activities. A wellness calendar is implemented and encompasses healthy eating, exercises, and mindfulness. An employee assistance programme (Vitae) is available to staff, which supports staff to balance work with life.
Subsection 2.4: Health care and support workers The people: People providing my support have knowledge, skills, values, and attitudes that align with my needs. A diverse mix of	FA	There are human resources policies in place, including recruitment, selection, orientation and staff training and development. Staff files are securely stored electronically. Eleven staff files were reviewed.
people in adequate numbers meet my needs. A diverse mix of people in adequate numbers meet my needs. Te Tiriti: Service providers actively recruit and retain a Māori health workforce and invest in building and maintaining their capacity and		There are job descriptions in place for all positions that includes outcomes, accountability, responsibilities, and functions to be achieved in each position.
capability to deliver health care that meets the needs of Māori. As service providers: We have sufficient health care and support workers who are skilled and qualified to provide clinically and culturally safe, respectful, quality care and services.		A register of practising certificates is maintained for all health professionals (e.g., RNs, ENs, GPs, pharmacy, physiotherapy, podiatry, and dietitian). There is an appraisal policy. All staff who had been employed for over one year have an annual appraisal completed.
		The service has a role-specific orientation programme in place that provides new staff with relevant information for safe work practice and includes buddying when first employed. Competencies are completed at orientation. The service demonstrates that the orientation programmes support RNs and HCAs to provide a culturally safe environment to Māori.
		Volunteers are used (particularly with activities) and an orientation programme and policy for volunteers is in place.
		Ethnicity data is identified, and an employee ethnicity database is

		available.
		Following any staff incident/accident, evidence of debriefing and follow-up action taken are documented. Wellbeing support is provided to staff.
Subsection 2.5: Information The people: Service providers manage my information sensitively and in accordance with my wishes. Te Tiriti: Service providers collect, store, and use quality ethnicity data in order to achieve Māori health equity. As service provider: We ensure the collection, storage, and use of personal and health information of people using our services is accurate, sufficient, secure, accessible, and confidential.	FA	Resident files and the information associated with residents and staff are retained in electronic format. Electronic information is regularly backed-up using cloud-based technology and is password protected. There is a documented business continuity plan in case of information systems failure. The resident files are appropriate to the service type and
		demonstrated service integration. Records are uniquely identifiable, legible, and timely. Electronic signatures that are documented include the name and designation of the service provider. Residents archived files are securely stored in a locked room or backed up on the electronic system and easily retrievable when required.
		Residents entering the service have all relevant initial information recorded within 24 hours of entry into the resident's individual record. An initial care plan is also developed in this time. Personal resident information is kept confidential and cannot be viewed by other residents or members of the public. The service is not responsible for National Health Index registration.
Subsection 3.1: Entry and declining entry	FA	Residents who are admitted to the service have been assessed by the
The people: Service providers clearly communicate access, imeframes, and costs of accessing services, so that I can choose		needs assessment service coordination (NASC) service to determine the required level of care. The home manager and clinical nurse manager screen the prospective residents.
the most appropriate service provider to meet my needs. Te Tiriti: Service providers work proactively to eliminate inequities between Māori and non-Māori by ensuring fair access to quality care. As service providers: When people enter our service, we adopt a person-centred and whānau-centred approach to their care. We focus on their needs and goals and encourage input from whānau.		In cases where entry is declined, there is close liaison between the service and the referral team. The service refers the prospective resident back to the referrer and maintains data around the reason for declining. The home manager described reasons for declining entry would only occur if the service could not provide the service the prospective resident required, after considering staffing and the needs

Where we are unable to meet these needs, adequate information about the reasons for this decision is documented and communicated to the person and whānau.		 of the resident. The other reason would be if there were no beds available. The admission policy/decline to entry policy and procedure guide staff around admission and declining processes including required documentation. The service collects ethnicity information at the time of admission from individual residents; however, they do not currently perform routine analysis of this for the purposes of identifying decline rates for Māori. This is a work in progress. The service receives referrals from the NASC service, the local hospital, and directly from family/whānau. The service has an information pack relating to the services provided at PSC Kowhainui which is available to family/whānau prior to admission or on entry to the service. Admission agreements reviewed were signed and aligned with contractual requirements. Exclusions from the service are included in the admission agreement. The organisation has a person and family/whānau-centred approach to services provided. Interviews with residents and family/whānau all confirmed they received comprehensive and appropriate information and communication, both at entry and on an ongoing basis. The service identifies and implements supports to benefit Māori and whānau. The service has information available for Māori, in English and in te reo Māori. At the time of audit there were residents identifying as Māori, and the service also has Māori staff members.
		The service has links with the local marae and Whānau Ora service in order to strengthen their partnership with Māori communities and organisations to benefit Māori individuals and whānau.
Subsection 3.2: My pathway to wellbeing The people: I work together with my service providers so they know what matters to me, and we can decide what best supports my wellbeing. Te Tiriti: Service providers work in partnership with Māori and whānau, and support their aspirations, mana motuhake, and whānau rangatiratanga. As service providers: We work in partnership with people and	PA Low	Nine resident files were reviewed and included four hospital level residents including one younger person with physical disability contract (YPD) and five rest home residents including one intermediate care on an Accident Compensation Corporation (ACC) contract. The registered nurses and enrolled nurses are responsible for conducting all assessments and for the development of care plans. There was evidence of resident and family/whānau involvement in the interRAI assessments and long-term care plans reviewed and this

whānau to support wellbeing.	was documented in progress notes, six monthly care review electronic form and family/whānau contact forms. The service supports Māori and whānau to identify their own pae ora outcomes in their care or support plan. The service implements the Eden Alternative 10 core principles and seven domains of wellbeing, with the aim of creating a community where the residents have companionship, variety, fun, a sense of belonging, meaningful activity, and purpose. The resident care plan and integrated records evidence the implementation of this philosophy. Te Ara Whakapiri principles are incorporated into end-of- life care.
	The service uses a range of assessment tools contained in the electronic resident management system to formulate an initial support plan, which is completed within 24 hours of admission. The assessments include dietary details; emotional needs; spirituality; falls risk; pressure area risk; skin; continence; pain (verbalising and non- verbalising); activities; and cultural assessment. Cultural assessments and cultural considerations are included as part of the recreational profile and cultural considerations are weaved through applicable sections of the long-term care plan as evident in the files reviewed.
	Nutritional requirements are completed on admission. Additional risk assessment tools include behaviour and wound assessments as applicable. The outcomes of risk assessments were identified in the long-term care plan.
	Long-term care plans had been completed within 21 days for long- term residents (including YPD) and first interRAI assessments had been completed within the required timeframes for all residents, including the resident on interim care who had an initial support plan in place. Evaluations were completed six-monthly and records the progress towards the goals. Reassessment of risks and changes made to the care plan were evident when there was a change in health condition. InterRAI assessments sampled had been reviewed six-monthly.
	All residents had been assessed by the general practitioner (GP) within five working days of admission. The GP service visits routinely weekly and provides out of hours cover. The GP (interviewed) commented positively on the excellent communication and quality of leadership at the facility. Specialist referrals are initiated as needed.

Allied health interventions were documented and integrated into care plans. Barriers that prevent tāngata whaikaha and whānau from independently accessing information are identified. Care plans identified assessed risks; however, interventions were not always documented in sufficient detail to guide staff in the management of residents, care needs.
Residents with disabilities are assessed by the physiotherapist and equipment is available as needed. The service referred to a physiotherapist as required, and a podiatrist visits every six to eight weeks. Specialist services including mental health, dietitian, speech language therapist, wound care nurse specialist and continence specialist nurse are available as required through Te Whatu Ora - Whanganui.
Care staff interviewed could describe a verbal and written handover at the beginning of each duty that maintains a continuity of service delivery. Progress notes are written electronically every shift and as necessary by HCAs and at least weekly by the registered nurses. The RNs and ENs further add to the progress notes if there are any incidents or changes in health status.
Residents interviewed reported their needs and expectations were being met, and family /whānau confirmed the same regarding their whānau. When a resident's condition alters, the staff alert the registered nurse or enrolled nurse who then initiates a review with a GP. Family/whānau stated they were notified of all changes to health including infections, accident/incidents, GP visit, medication changes and any changes to health status and this was consistently documented on the electronic resident record.
There were ten current wounds (skin tears and three pressure injuries; one unstageable and two stage two pressure injuries [two were non-facility acquired]). All wounds reviewed had comprehensive wound assessments including photographs to show the progression towards healing. An electronic wound register and wound management plans are available for use as required. There is access to the wound nurse specialist via Te Whatu Ora -Whanganui. Care staff interviewed stated there are adequate clinical supplies and equipment provided including wound care supplies and pressure injury prevention resources. Continence products are available and

		resident files included a continence assessment, with toileting regimes and continence products identified for day use and night use. Healthcare assistants and the nurses complete monitoring charts including bowel chart, vital signs, weight, food chart, blood sugar levels, neurological observations, and behaviour on the electronic record; however, reposition charts and fluid intake charts were not always completed when required. Neurological observations were completed for unwitnessed falls, or where there is a head injury as per the policy for the management of falls. Written evaluations reviewed, identified if the resident goals had been met or unmet. The GP reviews the residents at least three-monthly or earlier if required. Ongoing nursing evaluations are undertaken by the nurses as required and are documented within the progress notes. Short-term care plans were well utilised for issues such as infections, weight loss, and wounds. The GP records their medical notes in the integrated electronic resident file.
Subsection 3.3: Individualised activities The people: I participate in what matters to me in a way that I like. Te Tiriti: Service providers support Māori community initiatives and activities that promote whanaungatanga. As service providers: We support the people using our services to maintain and develop their interests and participate in meaningful community and social activities, planned and unplanned, which are suitable for their age and stage and are satisfying to them.	FA	There is one full-time recreation team leader who is a qualified diversional therapist (DT) and two recreation officers. Activities are provided seven days a week (9 am – 5 pm) across the service. PSC Kowhainui activities programme is resident focused and age appropriate. There are two volunteers involved in the programme. The programme meets the recreational needs of the residents and reflects normal patterns of life. The programme is flexible to adapt to resident outings and includes impromptu activities. The programme reflects the Eden alternative philosophy and support residents to actively combat loneliness, helplessness, and boredom.
		A weekly activities calendar is posted on the noticeboards. The programme allows for resident choice of activity. All interactions observed on the day of the audit evidenced engagement between residents and the recreation team. There are seating areas where quieter activities can occur. There is a hairdressing salon, shop for confectionery and toiletries, sensory room, aroha room and library.
		There is resident led activities such as bingo and card games. Volunteers coordinate newspaper reading, quizzes and baking. There

are weekly church services, pet therapy and regular entertainers. Residents enjoy weekly outings to parks, museums, and scenic drives. At least two staff (or one staff and one volunteer) accompany residents on outings. At least one of the staff attending is first aid trained. Residents have the opportunity to go shopping weekly. Community visitors include entertainers and church services. There are linkages with the preschool next door, Kaiwhaiki and Pūtiki Maraes and Whanganui iwi leaders. The singing group Sol3 Mio visited the facility and spent time talking to the residents.
There is a chaplain and pastoral volunteers available. The chaplain provides music therapy twice a week. Themed days such as Matariki, Waitangi and Anzac Day are celebrated with appropriate resources available. Cultural themed activities are integrated into the activities programme and include hymns, waiata and quizzes utilising te reo Māori. Staff and residents are encouraged to use te reo Māori and the facility has everyday Māori words with their meanings prominently displayed in residents to the services. Cultural appropriate resources including a Matariki recreation pack, crafts activities, hangi instructions, Māori art colouring, teaching te ao kori and kaumātua designed cookie cutters.
A resident life story including the Eden tree of life, oranga kaumātua wellness map and activity profile is completed on admission in consultation with the resident and family/whānau (as appropriate). The activities documentation in the resident files reviewed were tailored to reflect the specific requirements of each resident. The residents are involved in decisions that relate to themselves and to what happens in their home. Young residents with disabilities interviewed evidenced that the activity programme had a focus on maintaining independence and value social and community connections. The service has achieved a continuous improvement rating for the activities programme.
In the files reviewed the recreational plans had been evaluated six monthly and updated where required. The service receives feedback and suggestions for the programme through resident meetings and annual resident survey. Residents are provided support by an elder's advocate. The residents and family/whānau interviewed were happy

		with the variety of activities provided.
Subsection 3.4: My medication The people: I receive my medication and blood products in a safe and timely manner. Te Tiriti: Service providers shall support and advocate for Māori to access appropriate medication and blood products. As service providers: We ensure people receive their medication and blood products in a safe and timely manner that complies with current legislative requirements and safe practice guidelines. Here is a safe and timely manner that complex is a safe and timely manner that complex is a safe and timely manner that complex with current legislative requirements and safe practice guidelines.	PA Moderate	There are policies available for safe medicine management that meet legislative requirements. Staff (registered nurses, enrolled nurse, and medication competent healthcare assistants) who administer medications have been assessed for competency on an annual basis. Education around safe medication administration has been provided. Staff were observed to be safely administering medications. The care staff interviewed could describe their role regarding medication administration. The service uses pre-packed for regular medication and 'as required' medications. All medications are checked on delivery against the medication chart and any discrepancies are fed back to the supplying pharmacy. The effectiveness of 'as required' medications is recorded in the electronic medication system. Medications reviewed were appropriately stored in the medication trollies and two medication rooms. The medication fridge and medication room temperatures are monitored daily, and the temperatures were within acceptable ranges. All eyedrops have been dated on opening. All over the counter vitamins or alternative therapies chosen to be used for residents, must be reviewed and prescribed by the GP. Eighteen electronic medication charts were reviewed. The medication
		charts reviewed identified that the GP had reviewed all resident medication charts three-monthly, and each medication chart has a photo identification and allergy status identified. There were three rest home residents administering their own medication. The medication management policies include guidance related to residents who wish to self-administer medications. The registered nurse completed a capacity assessment (sighted) to assess cognitive and physical ability to self-medicate and this was signed off by the GP. The resident is assisted with accurate and timely supplies of medication to be available. The self-administration policy was not followed as required.
		There are no standing orders in use and no vaccines are kept on site.
		There was documented evidence in the clinical files that residents and

		family/whānau are updated around medication changes, including the reason for changing medications and side effects. The registered nurses described working in partnership with all residents to ensure the appropriate support is in place, advice is timely, easily accessed, and treatment is prioritised to achieve better health outcomes. Residents are involved in their three-monthly medical reviews and 6- monthly multi-disciplinary reviews. Any changes to medication are discussed with the resident and or family/whānau.
Subsection 3.5: Nutrition to support wellbeing The people: Service providers meet my nutritional needs and consider my food preferences. Te Tiriti: Menu development respects and supports cultural beliefs, values, and protocols around food and access to traditional foods. As service providers: We ensure people's nutrition and hydration needs are met to promote and maintain their health and wellbeing.	FA	A qualified chef is the food services team leader who oversees food services. All meals and baking are prepared and cooked on site. There is a second cook and a team of catering and kitchen assistants. All food services staff have completed online food safety training. The four-week winter/summer menu is reviewed by a registered dietician. The kitchen receives resident dietary forms and is notified of any dietary changes for residents. Dislikes and special dietary requirements are accommodated including food allergies.
		Pre moulded fortified Pure Food products are used and fortified smoothies and protein drinks are provided to the hospital twice daily. The food is served from a bain-marie directly to the residents by the chef. A small number of residents receive their meals to their rooms; food going to rooms on trays is covered to keep the food warm. There is a coffee and tea making area available in the kitchenette in each unit for residents and family to use. There are also snacks and fruit platters available.
		There is a current food control plan in place and expires on 23 January 2024 and verified in August 2022. Menus were reviewed in August 2021 by the PSC dietician. Daily temperature checks are recorded for freezer, fridge, chiller, inward goods, end-cooked foods, reheating (as required), bain-marie serving temperatures, dishwasher rinse and wash temperatures. All perishable foods and dry goods were date labelled. Cleaning schedules are maintained. Staff were observed to be wearing appropriate personal protective clothing. Chemicals were stored safely. Chemical use and dishwasher efficiency is monitored daily. Residents provide verbal feedback on the meals through the monthly resident meetings which is attended by

		the chef when required. Resident preferences are considered when menus are reviewed. The food services team leader stated they provided cultural meals on request. Residents are offered choices and alternatives at each mealtime. Several improvements were made to ensure the provision of the food services are to the satisfaction of the residents and include tailor made tray trolleys to improve food delivery to those that enjoy their meals in their rooms. The lunch meal and dinner meal is provided in a form of a buffet to decrease wastage. The main meal is served at 5.30 pm as requested by residents. The chef roster had been adjusted to accommodate the change in the time for food preparation. Resident surveys are completed annually. Residents interviewed expressed their satisfaction with the meal service. Residents are weighed monthly unless this has been requested more frequently due to weight loss. Residents experiencing unintentional weight loss are seen by a dietitian and fortified smoothies and meals are provided. Healthcare assistants interviewed had a good understanding of tikanga guidelines related to food.
Subsection 3.6: Transition, transfer, and discharge The people: I work together with my service provider so they know what matters to me, and we can decide what best supports my wellbeing when I leave the service. Te Tiriti: Service providers advocate for Māori to ensure they and whānau receive the necessary support during their transition, transfer, and discharge. As service providers: We ensure the people using our service experience consistency and continuity when leaving our services. We work alongside each person and whānau to provide and coordinate a supported transition of care or support.	FA	Planned exits, discharges or transfers were coordinated in collaboration with the resident and family/whānau to ensure continuity of care. There were documented policies and procedures to ensure exit, discharge or transfer of residents is undertaken in a timely and safe manner. The residents and their families are involved for all exits or discharges to and from the service. Residents and their family/whānau are advised of their options to access other health and disability services, social support or kaupapa Māori agencies when required. Transfer notes include advance directives, GP notes, summary of the care plan, and resident's profile, including next of kin. Discharge summaries are uploaded to the electronic resident's file. There is a comprehensive handover process between services.

Subsection 4.1: The facility The people: I feel the environment is designed in a way that is safe	FA	The building holds a current warrant of fitness (expires 22 June 2023). The maintenance and gardening are contracted out. The visual inspection of indoors and outdoors evidence all is well maintained.
and is sensitive to my needs. I am able to enter, exit, and move around the environment freely and safely. Te Tiriti: The environment and setting are designed to be Māori- centred and culturally safe for Māori and whānau. As service providers: Our physical environment is safe, well maintained, tidy, and comfortable and accessible, and the people we deliver services to can move independently and freely throughout. The physical environment optimises people's sense of belonging, independence, interaction, and function.		There is a maintenance request book for repair and maintenance requests located at reception. This is checked daily and signed off when repairs have been completed. There is an annual maintenance plan that includes electrical testing for compliance (facility and residents), resident's equipment checks, ceiling hoist and ceiling beam maintenance and call bell checks, calibration of medical equipment and weekly testing of hot water temperatures. Essential contractors/tradespeople are available as required. Maintenance and calibration of equipment have been completed in November 2022 and April 2023.
		The environment is inclusive of peoples' cultures and supports cultural practices including an aroha room, family/whānau meeting rooms with Māori art and décor. Resident rooms are refurbished as they become vacant. The corridors are wide with handrails and promote safe mobility. Residents were observed moving freely around the areas with mobility aids. All outdoor areas have seating and shade. The facility is surrounded by landscaped grounds and there are also resident accessible raised garden beds. There is safe access to all communal areas including safe pathways.
		Healthcare assistants interviewed stated they have adequate equipment to safely deliver care for their residents. Environmental improvements since the previous audit include the kitchen flooring has been fully replaced with new linoleum and a sluice room has been refurbished to a spacious medication room in the hospital.
		There are two dining room areas with enough space to accommodate wheelchairs, flotation chairs and power chairs.
		All 79 rooms have full ensuites, with toilet, shower, and handwashing facilities. There are 37 rooms in the rest home wing and 42 rooms in the hospital wing (including 11 dual purpose rooms). All rooms are single occupancy. There is sufficient space in all areas to allow care to be provided and for the safe use of mobility equipment. Residents and family/whānau are encouraged to personalise bedrooms as

		viewed on the day of audit.
		There are also separate visitor and staff toilet facilities. Fixtures, fittings, and flooring are appropriate. Toilet/shower facilities are easy to clean. There are adequate communal toilets and facilities to accommodate a shower bed. Privacy is maintained when occupied. There are 27 rooms equipped with ceiling hoists that are regularly maintained.
		There is stair access to the accommodation upstairs.
		There are several big lounges where group activities are held and smaller lounges with TV, library, and activity resources.
		The service has no current plans to undertake new building construction; however, PSC has a centralised process which engages Māori representatives though their cultural advisor to form focus groups that will consider how designs and environments reflect the aspirations and identity of Māori could be achieved should any construction occur in the future.
		All bedrooms and communal areas have ample natural light, ventilation, and thermostatically adjusted heating.
Subsection 4.2: Security of people and workforce The people: I trust that if there is an emergency, my service provider will ensure I am safe. Te Tiriti: Service providers provide quality information on emergency and security arrangements to Māori and whānau. As service providers: We deliver care and support in a planned and safe way, including during an emergency or unexpected event.	FA	Emergency management policies, including the pandemic plan, outlines specific emergency response and evacuation requirements as well as the duties/responsibilities of staff in the event of an emergency. The plan includes procedures that guide staff to complete a safe and timely evacuation of the facility in the case of an emergency. Staff complete training in the management of emergencies at orientation and as part of their regular training and education plan.
		A fire evacuation plan is in place that has been approved by the New Zealand Fire Service (29 August 2019). A fire evacuation drill is repeated six-monthly in accordance with the facility's building warrant of fitness with the last drill taking place 9 February 2023. An emergency management plan provides clear instructions for emergency responses to earthquakes, flooding, fire, tsunami and loss of electricity, water, and sewerage. Civil defence supplies are stored

		 in an identified cupboard. In the event of a power outage there is back-up power available, two portable generators and gas cooking. There are adequate supplies in the event of a civil defence emergency, including an underground water storage tank to provide residents and staff with over the required three litres per day for a minimum of three days. There are sensor mats in a selection of residents' rooms for
		monitoring those residents at risk of falling. Call bells are in resident rooms and communal areas (including toilets, showers), which are both audible and show on visual display panels located throughout the facility. The staff have walkie talkies to ensure quick response when help is needed. Staff are easily identifiable. There is a staff member on each shift with a valid first aid certificate.
		The building is secure out of hours with a bell to summon assistance from staff. Staff perform a security round in the evening to lock the facility internally. Visitors and contractors sign in at entry to the building. Closed circuit television monitoring is available to monitor the reception and two entrances. A security company provide security support twice at night.
Subsection 5.1: Governance The people: I trust the service provider shows competent leadership to manage my risk of infection and use antimicrobials appropriately. Te Tiriti: Monitoring of equity for Māori is an important component of IP and AMS programme governance. As service providers: Our governance is accountable for ensuring the IP and AMS needs of our service are being met, and we participate in national and regional IP and AMS programmes and respond to relevant issues of national and regional concern.	FA	A registered nurse oversees infection prevention and control across the service with support from the clinical coordinators, and clinical nurse manager. The job description outlines the responsibility of the role. The infection control programme, its content and detail, is appropriate for the size, complexity and degree of risk associated with the service. Infection control is linked into the electronic quality risk and incident reporting system. The infection control programme is reviewed annually by the clinical nurse consultants and IPC committees and infection control audits are conducted. Infection matters are raised at monthly staff meetings. Infection rates are presented at staff meetings and discussed at quality meetings. Infection control data is also reviewed by the nurse consultants and benchmarked against other PSC central facilities and externally with other aged care groups. Infection control is part of the strategic and quality plans. The governing body receive reports on progress quality and strategic plans relating to infection prevention, surveillance data,

		outbreak data and outbreak management, infection prevention related audits, resources and costs associated with infection prevention and anti-microbial stewardship (AMS) on a monthly basis including any significant infection events.
		The service also has access to an infection prevention clinical nurse specialist from Te Whatu Ora -Whanganui. Visitors and contractors complete a Covid-19 declaration and are asked to always wear a mask when in the facility.
		There are hand sanitisers strategically placed around the facility. Residents and staff are offered influenza vaccinations, with most residents, and all staff being fully vaccinated against Covid-19.
Subsection 5.2: The infection prevention programme and implementation The people: I trust my provider is committed to implementing policies, systems, and processes to manage my risk of infection. Te Tiriti: The infection prevention programme is culturally safe. Communication about the programme is easy to access and navigate and messages are clear and relevant. As service providers: We develop and implement an infection prevention programme that is appropriate to the needs, size, and scope of our services.	FA	The infection control nurse has been in the role for the last five years. The service has a robust pandemic response plan (including Covid- 19) which details preparation and planning for the management of lockdowns, screening, transfers into the facility and positive tests.
		The infection control nurse has completed a graduate diploma in infection control, in addition to PSC annual peer support training. There is good external support from the GP, laboratory, and the PSC nurse consultants. There are outbreak kits readily available and a personal protective equipment (PPE) cupboard and storeroom. There are supplies of extra PPE equipment as required.
		The infection control manual outlines a comprehensive range of policies, standards and guidelines and includes defining roles, responsibilities and oversight, the infection control team and training and education of staff. Policies and procedures are reviewed by the PSC nurse consultants in consultation with infection control nurses. Policies are available to staff.
		There are policies and procedures in place around reusable and single use equipment and items, and reusable medical equipment is cleaned and disinfected after use and prior to next use. In addition, all shared equipment is appropriately disinfected between use. The service's infection prevention and control policies acknowledge the importance of te reo Māori information around infection control for

		Māori residents and encouraging culturally safe practices acknowledging the spirit of Te Tiriti. The service has included the new criteria in their cleaning and environmental audits to safely assess and evidence that these procedures are carried out. The infection control nurse has input into the procurement of medical supplies via the clinical nurse manager. Infection control input into any new buildings or significant changes occurs at national level and would involve the central office clinical team. The infection control policy states that the facility is committed to the ongoing education of staff and residents. Infection prevention and control is part of staff orientation and included in the annual training plan. There has been additional training and education around Covid- 19 and staff were informed of any changes by noticeboards, handovers, newsletters, and emails. Staff have completed handwashing and personal protective equipment competencies. Resident education occurs as part of the daily cares. Residents and families were kept informed and updated on Covid-19 policies and procedures through resident meetings, newsletters, and emails.
Subsection 5.3: Antimicrobial stewardship (AMS) programme and implementation The people: I trust that my service provider is committed to responsible antimicrobial use. Te Tiriti: The antimicrobial stewardship programme is culturally safe and easy to access, and messages are clear and relevant. As service providers: We promote responsible antimicrobials prescribing and implement an AMS programme that is appropriate to the needs, size, and scope of our services.	FA	The service has anti-microbial use policy and procedures and monitors compliance on antibiotic and antimicrobial use through evaluation and monitoring of medication prescribing charts, prescriptions, and medical notes. The anti-microbial policy is appropriate for the size, scope, and complexity of the resident cohort. Infection rates are monitored monthly and reported to the quality meeting and clinical focus group. Prophylactic use of antibiotics is limited, and only used when necessary.
Subsection 5.4: Surveillance of health care-associated infection (HAI) The people: My health and progress are monitored as part of the	FA	Infection surveillance is an integral part of the infection control programme and is described in the PSC Kowhainui infection control manual. Monthly infection data is collected for all infections based on signs, symptoms, and definition of infection. Infections are entered

surveillance programme. Te Tiriti: Surveillance is culturally safe and monitored by ethnicity. As service providers: We carry out surveillance of HAIs and multi- drug-resistant organisms in accordance with national and regional surveillance programmes, agreed objectives, priorities, and methods specified in the infection prevention programme, and with an equity focus.		into the infection register. Surveillance of all infections (including organisms) is entered onto a monthly infection summary. This data is monitored and analysed for trends, monthly, quarterly, and annually. Infection control surveillance is discussed at staff meetings. The service is incorporating ethnicity data into surveillance methods and data captured are easily extracted. Internal benchmarking is completed by the clinical nurse manager and quarterly external benchmarking is completed by the clinical director. Meeting minutes and graphs are displayed for staff. Action plans are required for any infection rates of concern. Internal infection control audits are completed with corrective actions for areas of improvement. The service receives information from Te Whatu Ora - Whanganui for any community concerns. There have been two outbreaks (Covid- June 2022, and April 2023) since the last audit.
Subsection 5.5: Environment The people: I trust health care and support workers to maintain a hygienic environment. My feedback is sought on cleanliness within the environment. Te Tiriti: Māori are assured that culturally safe and appropriate decisions are made in relation to infection prevention and environment. Communication about the environment is culturally safe and easily accessible. As service providers: We deliver services in a clean, hygienic environment that facilitates the prevention of infection and transmission of antimicrobialresistant organisms.	FA	There are policies regarding chemical safety and waste disposal. All chemicals were clearly labelled with manufacturer's labels and stored in locked areas. Cleaning chemicals are kept in a locked cupboard on the cleaning trolleys and the trolleys are kept in a locked cupboard when not in use. Safety data sheets and product sheets are available. Sharps containers are available and meet the hazardous substances regulations for containers. Gloves, aprons, and masks are available for staff, and they were observed to be wearing these as they carried out their duties on the days of audit. Staff have completed chemical safety training. A chemical provider monitors the effectiveness of chemicals. All laundry is processed on site. The laundry has a clean/dirty flow with defined areas and the laundry is operational seven days a week. The linen cupboards were well stocked. Cleaning and laundry services are monitored through the internal auditing system. The washing machines and dryers are checked and serviced regularly. The laundry assistant interviewed was knowledgeable around the systems and processes.

Subsection 6.1: A process of restraint The people: I trust the service provider is committed to improving policies, systems, and processes to ensure I am free from restrictions. Te Tiriti: Service providers work in partnership with Māori to ensure services are mana enhancing and use least restrictive practices. As service providers: We demonstrate the rationale for the use of restraint in the context of aiming for elimination.	FA	The facility is committed to providing services to residents without the use of restraint wherever possible. The safe restraint policy confirms that restraint consideration and application must be done in partnership with family/whānau and residents, and the choice of device must be the least restrictive possible. The restraint coordinator (clinical nurse manager) described ways the service would work in partnership with Māori, to promote and ensure services are mana enhancing if restraint were being considered in the facility. At the time of the audit, the facility was restraint free. The facility was actively working to minimise the use and eliminate the use of siderails between November 2022 and March 2023. The use of restraint (if any) would be reported in the staff meetings. The restraint coordinator interviewed described the focus on maintaining a restraint free environment. Efforts to continue to maintain a restraint-free environment is reported through monthly reporting to the senior team. Restraint minimisation is included as part of the mandatory training plan and orientation programme in the form of a self-learning package. The safe restraint policy and Enliven organisational plan both identify the organisations approach to eliminating restraint. Reports to governance include restraint use. Restraint use is benchmarked and link to operational goals of reducing and eliminating restraint.
---	----	--

Specific results for criterion where corrective actions are required

Where a subsection is rated partially attained (PA) or unattained (UA) specific corrective actions are recorded under the relevant criteria for the subsection. The following table contains the criterion where corrective actions have been recorded.

Criterion can be linked to the relevant subsection by looking at the code. For example, Criterion 1.1.1 My service provider shall embed and enact Te Tiriti o Waitangi within all its work, recognising Māori, and supporting Māori in their aspirations, whatever they are (that is, recognising mana motuhake) relates to subsection 1.1: Pae ora healthy futures in Section 1 Our rights.

If there is a message "no data to display" instead of a table, then no corrective actions were required as a result of this audit.

Criterion with desired outcome	Attainment Rating	Audit Evidence	Audit Finding	Corrective action required and timeframe for completion (days)
Criterion 3.2.3 Fundamental to the development of a care or support plan shall be that: (a) Informed choice is an underpinning principle; (b) A suitably qualified, skilled, and experienced health care or support worker undertakes the development of the care or support plan; (c) Comprehensive assessment includes consideration of people's lived experience; (d) Cultural needs, values, and beliefs are considered; (e) Cultural assessments are completed by culturally competent workers and are accessible in all settings and circumstances. This	PA Low	The service implements their resident's rights policy. Initial risk assessment tools are completed at admission and integrated into the initial care plan. InterRAI assessments are completed within 21 days of admission and at the time of development of the long-term care plan. Long term care plans identified key risk areas: however, for three of nine files reviewed did not always have interventions documented in detail to guide staff in the care of the residents' needs.	 (i). One resident (rest home) did not have sufficient interventions to manage their sensory (vision) needs, and recurrent UTIs. (ii). One resident (hospital) did not have sufficient detail to manage the PEG ostomy care. (iii). One resident (hospital) did not have sufficient details for the management of their toileting regime/continence needs. 	 (i)-(iii)Ensure interventions are recorded in detail to guide staff in the care of the residents` assessed needs. 90 days

includes traditional healing practitioners as well as rākau rongoā, mirimiri, and karakia; (f) Strengths, goals, and aspirations are described and align with people's values and beliefs. The support required to achieve these is clearly documented and communicated; (g) Early warning signs and risks that may adversely affect a person's wellbeing are recorded, with a focus on prevention or escalation for appropriate intervention; (h) People's care or support plan identifies wider service integration as required.				
Criterion 3.2.4 In implementing care or support plans, service providers shall demonstrate: (a) Active involvement with the person receiving services and whānau; (b) That the provision of service is consistent with, and contributes to, meeting the person's assessed needs, goals, and aspirations. Whānau require assessment for support needs as well. This supports whānau ora and pae ora, and builds resilience, self- management, and self-advocacy among the collective; (c) That the person receives services that remove stigma and promote acceptance and inclusion; (d) That needs and risk assessments are an ongoing process and that any	PA Low	There is a critical incident response and protocol policy that provide guidelines for the management of witnessed and unwitnessed falls and the requirements of neurological observations. There are active involvement of the resident and family/whānau in the planning of care. Healthcare assistants and the registered nurses complete monitoring charts including bowel chart, vital signs, weight, food and fluid chart, blood sugar levels, neurological observations and behaviour on the electronic record as required. However fluid intake charts and repositioning charts were not always completed as required.	 (i). Fluid intake monitoring chart were not completed (one rest home resident with recurrent UTIs and one rest home resident with a fluid restriction) (ii). Two immobile hospital level residents required completion of reposition monitoring charts; however, this was completed inconsistently. 	(i)-(ii) Ensure monitoring charts are completed per policy and when required.90 days

changes are documented.				
Criterion 3.4.6 Service providers shall facilitate safe self-administration of medication where appropriate.	PA Moderate	Medication management guidelines include guidelines to manage residents that wish to self-administrate medications. The facility medication policy (reviewed February 2023) related to self- administration of medications stated that pro re nata (PRN) medications should not be self-administered due to the requirement of regular RN assessments. Furthermore, medication charts should reflect which medication is for self- administration and the resident responsibilities to report usage. Two rest home residents self-administer midazolam spray for severe anxiety, which were documented as prn medication on the medication chart, with no indications in the medication chart that it is for self- administration. The medications were observed to be stored appropriately and securely. The clinical coordinator interviewed describe how they monitor the usage; however, there was limited documented evidence of reporting when used.	 (i) Two rest home residents PRN medication is self- administered when it is in contradiction with the policy requirements. (ii) The two medication charts did not reflect which medication is for self- administration. (iii) The resident should but did not report usage. 	(i)-(iii) Ensure the self-administration of medication policy is followed.60 days

Specific results for criterion where a continuous improvement has been recorded

As well as whole subsections, individual criterion within a subsection can also be rated as having a continuous improvement. A continuous improvement means that the provider can demonstrate achievement beyond the level required for full attainment. The following table contains the criterion where the provider has been rated as having made corrective actions have been recorded.

As above, criterion can be linked to the relevant subsection by looking at the code. For example, Criterion 1.1.1 relates to subsection 1.1: Pae ora healthy futures in Section 1: Our rights.

If, instead of a table, these is a message "no data to display" then no continuous improvements were recorded as part of this of this audit.

Criterion with desired outcome	Attainment Rating	Audit Evidence	Audit Finding
Criterion 3.3.1 Meaningful activities shall be planned and facilitated to develop and enhance people's strengths, skills, resources, and interests, and shall be responsive to their identity.	CI	There is an achievement of a continuous improvement rating for the activities programme that is beyond the expected full attainment of the criteria. The service has conducted several quality improvement projects to improve their activities, a review process occurred, including analysis, and reporting of their findings. There is evidence of action taken based on the findings that has made improvements to residents' wellbeing.	The projects include a review of the activities programme that had positive impact on resident satisfaction. There is evidence of reflection and evaluation of the activities programme which exceeds the requirements of the relevant criteria. When the demographic of the facility changed in the last year, the activities programme was responsive to this and innovative activities such as armchair travel, wedding celebrations (which included residents' memorabilia from their weddings), Kowhainui Olympics, individualised birthday celebrations and the creation of the facility shop. Food based activities such as build your own burger, waffle, or pizza are also enjoyed by the residents. Evidence of these activities was on display throughout the facility on the days of the audit. During COVID-19 lockdowns and outbreaks the activities team prepared socialised activity packs. Other evidence of reflection and

	evaluation was provided on interview with the home manager who stated that following large activities, the activities team created packs for the activity to be held again, with evaluation forms of what could be improved next time. Due to the resident's feedback on the success of the programme, three of the activities team are undergoing additional training.
	The resident satisfaction surveys reviewed evidence overall satisfaction with the activities programme and also evidenced through interviews with residents, family/whānau.

End of the report.